

## CORPORATE MONTHLY BUDGET MONITORING - December 2012

								FULL YEAR		
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	(Latest Budget to Latest Forecast Outturn)	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
ADULTS HEALTH & WELLBEING	Expenditure	112,906	115,927	81,353	80,996	(357)	118,217	115,981	54	
	Income	(14,682)	(15,073)	(12,827)	(12,677)	150	(17,404)	(15,127)	(54)	
	Net Expenditure	98,224	100,854	68,526	68,319	(207)	100,812	100,854	0	
CHIEF EXECUTIVE'S	Expenditure	15,859	17,230	12,924	13,097	173	17,230	17,230	0	
	Income	(7,050)	(7,683)	(5,761)	(6,087)	(326)	(7,683)	(7,683)	0	
	Net Expenditure	8,809	9,547	7,163	7,010	(153)	9,547	9,547	0	
CSF GENERAL FUND	Expenditure	144,938	143,173	107,238	106,198	(1,040)	146,104	144,544	1,371	
	Income	(61,461)	(61,660)	(46,131)	(21,784)	24,347	(63,785)	(63,549)	(1,889)	
	Net Expenditure	83,477	81,513	61,107	84,414	23,307	82,319	80,995	(518)	
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	115,308	130,400	90,286	89,964	(322)	130,801	130,900	500	
	Income	(46,865)	(51,374)	(40,637)	(38,071)	2,566	(52,004)	(51,874)	(500)	
	Net Expenditure	68,443	79,026	49,649	51,893	2,244	78,797	79,026	0	
DEVELOPMENT & RENEWAL	Expenditure	80,331	80,816	60,614	57,116	(3,498)	80,802	83,016	2,200	
	Income	(60,119)	(60,576)	(45,434)	(44,598)	836	(60,760)	(62,776)	(2,200)	
	Net Expenditure	20,212	20,240	15,180	12,518	(2,662)	20,042	20,240	0	
RESOURCES	Expenditure	325,713	329,431	247,075	264,529	17,454	329,370	330,431	1,000	
	Income	(316,964)	(317,621)	(238,219)	(255,121)	(16,902)	(316,560)	(317,621)	0	
	Net Expenditure	8,749	11,810	8,856	9,408	552	12,810	12,810	1,000	
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	394	(8,329)	9,765	16,048	6,283	(9,027)	(8,329)	0	
	Income	(2,395)	(2,395)	(1,796)	(1,965)	(169)	(2,395)	(2,395)	0	
	Net Expenditure	(2,001)	(10,724)	7,969	14,083	6,114	(11,422)	(10,724)	0	
TOTAL	Expenditure	795,448	808,648	609,255	627,948	18,693	813,498	813,773	5,125	
	Income	(509,536)	(516,382)	(390,805)	(380,303)	10,501	(520,590)	(521,025)	(4,643)	
	Net Expenditure	285,912	292,266	218,450	247,645	29,195	292,908	292,748	482	
CSF SCHOOLS BUDGET (DSG)	Expenditure	318,580	347,523	260,669	118,680	(141,985)	347,444	348,382	1	
	Income	(318,580)	(347,523)	(260,643)	(2,218)	258,427	(347,444)	(348,382)	(1)	
	Net Expenditure	0	0	26	116,462	116,442	0	0	0	

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		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Vote Budget Manager:			Budget Risk:	Date forecast last reviewed:			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%								
<b>A53 Commissioning and Strategy M&amp;A</b>	Expenditure	198	457	345	346	1	332	444	(13)	(3)								
	Income	(30)	(155)	(84)	(84)	0	(139)	(140)	15	(10)								
	<b>Net Expenditure</b>	<b>168</b>	<b>302</b>	<b>261</b>	<b>262</b>	<b>1</b>	<b>193</b>	<b>304</b>	<b>2</b>	<b>1</b>								
<b>A04 Preventative Technology</b>	Expenditure	0	0	0	(7)	(7)	0	0	0	0								
	Income	0	0	0	0	0	0	0	0	0								
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(7)</b>	<b>(7)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>								
<b>A05 Carers Grant</b>	Expenditure	1,041	1,199	800	762	(38)	1,181	1,229	30	3								
	Income	0	(140)	0	(0)	(0)	(140)	(140)	0	0								
	<b>Net Expenditure</b>	<b>1,041</b>	<b>1,059</b>	<b>800</b>	<b>762</b>	<b>(38)</b>	<b>1,041</b>	<b>1,089</b>	<b>30</b>	<b>3</b>								
<b>A42 Older People Commissioning</b>	Expenditure	25,330	26,142	16,500	16,507	7	26,188	26,188	46	0								
	Income	(4,482)	(4,482)	(3,050)	(3,050)	0	(4,484)	(4,484)	(2)	0								
	<b>Net Expenditure</b>	<b>20,848</b>	<b>21,660</b>	<b>13,450</b>	<b>13,457</b>	<b>7</b>	<b>21,704</b>	<b>21,704</b>	<b>44</b>	<b>0</b>								
<b>A43 Learning disabilities Commissioning</b>	Expenditure	21,147	22,079	15,700	15,729	29	23,689	22,689	610	3								
	Income	(3,687)	(3,687)	(2,900)	(2,894)	6	(5,173)	(3,955)	(268)	7								
	<b>Net Expenditure</b>	<b>17,460</b>	<b>18,392</b>	<b>12,800</b>	<b>12,835</b>	<b>35</b>	<b>18,516</b>	<b>18,734</b>	<b>342</b>	<b>2</b>								
<b>A44 Mental Health Commissioning</b>	Expenditure	9,640	9,386	6,550	6,573	23	9,785	9,785	399	4								
	Income	(1,886)	(1,972)	(1,100)	(1,094)	6	(1,967)	(1,967)	5	(0)								
	<b>Net Expenditure</b>	<b>7,754</b>	<b>7,414</b>	<b>5,450</b>	<b>5,479</b>	<b>29</b>	<b>7,818</b>	<b>7,818</b>	<b>404</b>	<b>5</b>								
<b>A45 Physical Disabilities Commissioning</b>	Expenditure	7,264	7,572	5,840	5,845	5	8,965	7,965	393	5								
	Income	(1,714)	(1,715)	(515)	(518)	(3)	(2,764)	(1,764)	(49)	3								
	<b>Net Expenditure</b>	<b>5,550</b>	<b>5,857</b>	<b>5,325</b>	<b>5,327</b>	<b>2</b>	<b>6,201</b>	<b>6,201</b>	<b>344</b>	<b>6</b>								
<b>A46 HIV Commissioning</b>	Expenditure	214	269	220	246	26	210	210	(59)	(22)								
	Income	0	(55)	(56)	(56)	0	(55)	(55)	0	0								
	<b>Net Expenditure</b>	<b>214</b>	<b>214</b>	<b>164</b>	<b>190</b>	<b>26</b>	<b>155</b>	<b>155</b>	<b>(59)</b>	<b>(28)</b>								

ADULTS, HEALTH & WELLBEING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%			
A47 Access to Resources	Expenditure	1,076	1,125	940	950	10	1,286	1,320	195	17	Agency staff employed to process payments backlog		
	Income	0	0	0	0	0	(39)	(195)	(195)	0			
	<b>Net Expenditure</b>	<b>1,076</b>	<b>1,125</b>	<b>940</b>	<b>950</b>	<b>10</b>	<b>1,247</b>	<b>1,125</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: D.Ingram Budget Risk: Low Date forecast last reviewed: September 2012		
A48 Strategic Commissioning	Expenditure	508	508	370	363	(7)	491	492	(16)	(3)			
	Income	(96)	(96)	(96)		96	(96)	(96)	0	0			
	<b>Net Expenditure</b>	<b>412</b>	<b>412</b>	<b>274</b>	<b>363</b>	<b>89</b>	<b>395</b>	<b>396</b>	<b>(16)</b>	<b>(4)</b>	Vote Budget Manager: B.Disney Budget Risk: Low Date forecast last reviewed: September 2012		
A50 Supporting People	Expenditure	13,962	14,390	11,000	10,862	(138)	13,433	13,378	(1,012)	(7)	Savings projects b/f (review of hostels service) to meet timing delays in other parts of the directorate efficiency programme.		
	Income	0	(25)	(28)	(28)	0	(25)	(25)	0	0			
	<b>Net Expenditure</b>	<b>13,962</b>	<b>14,365</b>	<b>10,972</b>	<b>10,834</b>	<b>(138)</b>	<b>13,408</b>	<b>13,353</b>	<b>(1,012)</b>	<b>(7)</b>	Vote Budget Manager: C Kilpatrick Budget Risk: Medium Date forecast last reviewed: October 2012		
A55 Quality and Performance	Expenditure	703	865	580	546	(34)	823	837	(28)	(3)	Underspend due to vacancies and secondment.		
	Income	(50)	(92)	0	0	0	(50)	(92)	0	0			
	<b>Net Expenditure</b>	<b>653</b>	<b>773</b>	<b>580</b>	<b>546</b>	<b>(34)</b>	<b>773</b>	<b>745</b>	<b>(28)</b>	<b>(4)</b>	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: October 2012		
A56 Social Services I.T.	Expenditure	356	550	130	129	(1)	550	550	0	0			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>356</b>	<b>550</b>	<b>130</b>	<b>129</b>	<b>(1)</b>	<b>550</b>	<b>550</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: E. Hussein Budget Risk: Low Date forecast last reviewed: October 2012		
A58 Technical Resources	Expenditure	901	995	870	868	(2)	969	986	(9)	(1)			
	Income	(23)	(47)	(38)	(38)	0	(38)	(38)	9	(19)			
	<b>Net Expenditure</b>	<b>878</b>	<b>948</b>	<b>832</b>	<b>830</b>	<b>(2)</b>	<b>931</b>	<b>948</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed: October 2012		
A59 Corporate Services	Expenditure	2,307	576	500	445	(55)	537	433	(143)	(25)			
	Income	(470)	(165)	(4,550)	(4,553)	(3)	(126)	(22)	143	(87)			
	<b>Net Expenditure</b>	<b>1,837</b>	<b>411</b>	<b>(4,050)</b>	<b>(4,108)</b>	<b>(58)</b>	<b>411</b>	<b>411</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: E. Hussein Budget Risk: Medium Date forecast last reviewed: October 2012		
A61 Business Supp & Prog Management	Expenditure	710	692	350	263	(87)	579	395	(297)	(43)	Slippage in planned Telecare spend from section 256 monies, vacant posts and secondments.		
	Income	(150)	(238)	0	0	0	(113)	(101)	137	(58)			
	<b>Net Expenditure</b>	<b>560</b>	<b>454</b>	<b>350</b>	<b>263</b>	<b>(87)</b>	<b>466</b>	<b>294</b>	<b>(160)</b>	<b>(35)</b>	Vote Budget Manager: K.Sugars Budget Risk: Medium Date forecast last reviewed: October 2012		
A62 Strategy and Policy	Expenditure	122	122	90	94	4	134	134	12	10			
	Income	(67)	(67)	0	0	0	(67)	(67)	0	0			
	<b>Net Expenditure</b>	<b>55</b>	<b>55</b>	<b>90</b>	<b>94</b>	<b>4</b>	<b>67</b>	<b>67</b>	<b>12</b>	<b>22</b>	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: October 2012		
Commissioning & Strategy	Expenditure	85,479	86,927	60,785	60,521	(264)	89,152	87,036	109	(65)			
	Income	(12,655)	(12,936)	(12,417)	(12,315)	102	(15,276)	(13,141)	(205)	(163)			
	<b>Net Expenditure</b>	<b>72,824</b>	<b>73,991</b>	<b>48,368</b>	<b>48,206</b>	<b>(162)</b>	<b>73,876</b>	<b>73,895</b>	<b>(96)</b>	<b>(0)</b>	Service Head: D.Cohen		

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%			
A08 Older People Mental Health	Expenditure	380	380	285	281	(4)	402	394	14	4			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>380</b>	<b>380</b>	<b>285</b>	<b>281</b>	<b>(4)</b>	<b>402</b>	<b>394</b>	<b>14</b>	<b>4</b>	Vote Budget Manager:	H.Green	
											Budget Risk:	Low	
											Date forecast last reviewed:	July 2012	
A15 Occupational Therapy	Expenditure	431	431	165	165	0	475	433	2	0			
	Income	0	0	22	22	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>431</b>	<b>431</b>	<b>187</b>	<b>187</b>	<b>0</b>	<b>475</b>	<b>433</b>	<b>2</b>	<b>0</b>	Vote Budget Manager:	C.Squire	
											Budget Risk:	Medium	
											Date forecast last reviewed:	October 2012	
A16 Community Equipment Service	Expenditure	1,169	1,169	685	689	4	1,259	1,229	60	5			
	Income	(250)	(250)	0	0	0	(250)	(300)	(50)	20			
	<b>Net Expenditure</b>	<b>919</b>	<b>919</b>	<b>685</b>	<b>689</b>	<b>4</b>	<b>1,009</b>	<b>929</b>	<b>10</b>	<b>1</b>	Vote Budget Manager:	C.Squire	
											Budget Risk:	High	
											Date forecast last reviewed:	October 2012	
A30 Adult Resources Sub Div M&A	Expenditure	99	99	70	70	0	96	99	0	0			
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>99</b>	<b>99</b>	<b>70</b>	<b>70</b>	<b>0</b>	<b>96</b>	<b>99</b>	<b>0</b>	<b>0</b>	Vote Budget Manager:	C.Oates	
											Budget Risk:	Low	
											Date forecast last reviewed:	01/10/2012	
A31 Physical Disabilities Establishments	Expenditure	549	549	360	306	(54)	497	483	(66)	(12)		Holding part of vacant posts.	
	Income	(1)	(1)	2	2	0	(2)	2	3	(300)			
	<b>Net Expenditure</b>	<b>548</b>	<b>548</b>	<b>362</b>	<b>308</b>	<b>(54)</b>	<b>495</b>	<b>485</b>	<b>(63)</b>	<b>(11)</b>	Vote Budget Manager:	C.Oates	
											Budget Risk:	Medium	
											Date forecast last reviewed:	01/10/2012	
A33 Older People Day Centres	Expenditure	1,619	1,619	1,130	1,129	(1)	1,619	1,610	(9)	(1)			
	Income	(37)	(37)	(30)	(26)	4	(37)	(30)	7	(19)			
	<b>Net Expenditure</b>	<b>1,582</b>	<b>1,582</b>	<b>1,100</b>	<b>1,103</b>	<b>3</b>	<b>1,582</b>	<b>1,580</b>	<b>(2)</b>	<b>(0)</b>	Vote Budget Manager:	C.Oates	
											Budget Risk:	Medium	
											Date forecast last reviewed:	01/10/2012	
A34 Home Care	Expenditure	4,074	4,724	3,485	3,486	1	4,724	4,724	0	0			
	Income	(44)	(44)	0	0	0	(44)	(44)	0	0			
	<b>Net Expenditure</b>	<b>4,030</b>	<b>4,680</b>	<b>3,485</b>	<b>3,486</b>	<b>1</b>	<b>4,680</b>	<b>4,680</b>	<b>0</b>	<b>0</b>	Vote Budget Manager:	C.Oates	
											Budget Risk:	High	
											Date forecast last reviewed:	October 2012	
A02 Disabilities & Health Divisional M&A	Expenditure	175	271	205	242	37	271	355	84	31		Backfilling of posts vacant due to maternity and the cost of consultancy in relation to strategy are the cause of this overspend.	
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>175</b>	<b>271</b>	<b>205</b>	<b>242</b>	<b>37</b>	<b>271</b>	<b>355</b>	<b>84</b>	<b>31</b>	Vote Budget Manager:	J.Rutherford	
											Budget Risk:	Low	
											Date forecast last reviewed:	September 2012	
A13 Learning Dis Sub Division M&A	Expenditure	83	83	60	62	2	101	101	18	22			
	Income	(35)	(35)	(26)	(26)	0	(35)	(35)	0	0			
	<b>Net Expenditure</b>	<b>48</b>	<b>48</b>	<b>34</b>	<b>36</b>	<b>2</b>	<b>66</b>	<b>66</b>	<b>18</b>	<b>38</b>	Vote Budget Manager:	S.Howard	
											Budget Risk:	Low	
											Date forecast last reviewed:	September 2012	

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								£'000	%				
A14 Learning Dis Assess & Care Mgmt.	Expenditure	976	976	720	732	12	1,083	1,094	118	12	Additional Income due to use of section 256 funding against transition team.		
	Income	(204)	(204)	(141)	(153)	(12)	(454)	(322)	(118)	58			
	<b>Net Expenditure</b>	<b>772</b>	<b>772</b>	<b>579</b>	<b>579</b>	<b>0</b>	<b>629</b>	<b>772</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: S.Howard Budget Risk: Medium Date forecast last reviewed: September 2012	
A19 Adult Protection	Expenditure	310	330	200	205	5	330	330	0	0			
	Income	(38)	(38)	0	0	0	(38)	(38)	0	0			
	<b>Net Expenditure</b>	<b>272</b>	<b>292</b>	<b>200</b>	<b>205</b>	<b>5</b>	<b>292</b>	<b>292</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: A.Tyrer Budget Risk: Low Date forecast last reviewed: September 2012	
A23 Mental Health Sub Division M&A	Expenditure	92	92	70	68	(2)	92	90	(2)	(2)	East London Foundation Trust have eased funding of this post from 1/1/2013		
	Income	(90)	(90)	(60)	(45)	15	(67)	(68)	22	(24)			
	<b>Net Expenditure</b>	<b>2</b>	<b>2</b>	<b>10</b>	<b>23</b>	<b>13</b>	<b>25</b>	<b>22</b>	<b>20</b>	<b>1,000</b>		Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: September 2012	
A24 Area Mental Health Teams	Expenditure	2,458	2,458	1,780	1,802	22	2,545	2,518	60	2	Service review may be necessary to contain costs within budget.		
	Income	(277)	(277)	(120)	(110)	10	(245)	(251)	26	(9)			
	<b>Net Expenditure</b>	<b>2,181</b>	<b>2,181</b>	<b>1,660</b>	<b>1,692</b>	<b>32</b>	<b>2,300</b>	<b>2,267</b>	<b>86</b>	<b>4</b>		Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: September 2012	
A25 Mental Health Day Centres	Expenditure	477	477	355	340	(15)	477	464	(13)	(3)			
	Income	(34)	(11)	0	0	0	0	0	11	(100)			
	<b>Net Expenditure</b>	<b>443</b>	<b>466</b>	<b>355</b>	<b>340</b>	<b>(15)</b>	<b>477</b>	<b>464</b>	<b>(2)</b>	<b>(0)</b>		Vote Budget Manager: L.A.Johnson Budget Risk: Medium Date forecast last reviewed: October 2012	
A32 Learning disabilities Day Centre	Expenditure	472	418	310	309	(1)	337	322	(96)	(23)			
	Income	(5)	(5)	(3)	(3)	0	(5)	(5)	0	0			
	<b>Net Expenditure</b>	<b>467</b>	<b>413</b>	<b>307</b>	<b>306</b>	<b>(1)</b>	<b>332</b>	<b>317</b>	<b>(96)</b>	<b>(23)</b>		Vote Budget Manager: S.Howard Budget Risk: Medium Date forecast last reviewed: September 2012	
A37 Emergency Duty Social Work Service	Expenditure	231	361	275	331	56	441	442	81	22	Cost pressures arising from the increased cost of single status enhancements.		
	Income	(20)	(20)		(3)	(3)	(23)	(23)	(3)	15			
	<b>Net Expenditure</b>	<b>211</b>	<b>341</b>	<b>275</b>	<b>328</b>	<b>53</b>	<b>418</b>	<b>419</b>	<b>78</b>	<b>23</b>		Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: September 2012	
A81 First Response	Expenditure	2,229	2,876	2,110	2,111	1	2,875	2,875	(1)	(0)			
	Income	(102)	(192)	(17)	17	34	(192)	(192)	0	0			
	<b>Net Expenditure</b>	<b>2,127</b>	<b>2,684</b>	<b>2,093</b>	<b>2,128</b>	<b>35</b>	<b>2,683</b>	<b>2,683</b>	<b>(1)</b>	<b>(0)</b>		Vote Budget Manager: Leah Drake Budget Risk: Medium Date forecast last reviewed: September 2012	
A82 Reablement	Expenditure	2,341	2,375	1,690	1,692	2	2,332	2,375	0	0			
	Income	(126)	(169)	0	0	0	(126)	(169)	0	0			
	<b>Net Expenditure</b>	<b>2,215</b>	<b>2,206</b>	<b>1,690</b>	<b>1,692</b>	<b>2</b>	<b>2,206</b>	<b>2,206</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Christine Oates Budget Risk: Medium Date forecast last reviewed: October 2012	
A83 Longer Term Support - Social Care	Expenditure	2,385	2,385	1,780	1,767	(13)	2,360	2,363	(22)	(1)			
	Income	0	0	(6)	(6)	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>2,385</b>	<b>2,385</b>	<b>1,774</b>	<b>1,761</b>	<b>(13)</b>	<b>2,360</b>	<b>2,363</b>	<b>(22)</b>	<b>(1)</b>		Vote Budget Manager: A.Tyrer Budget Risk: Medium Date forecast last reviewed: September 2012	

FULL YEAR												
ADULTS, HEALTH & WELLBEING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates	
									£'000	%		
<b>A84 Longer Term Support - OT</b>		Expenditure	933	933	575	570	(5)	927	922	(11)	(1)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  C Squire Medium October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>933</b>	<b>933</b>	<b>575</b>	<b>570</b>	<b>(5)</b>	<b>927</b>	<b>922</b>	<b>(11)</b>	<b>(1)</b>	
<b>Adult Social Care</b>		Expenditure	21,483	23,006	16,310	16,357	47	23,243	23,223	217	56	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	(1,263)	(1,373)	(379)	(331)	48	(1,518)	(1,475)	(102)	0	
		<b>Net Expenditure</b>	<b>20,220</b>	<b>21,633</b>	<b>15,931</b>	<b>16,026</b>	<b>95</b>	<b>21,725</b>	<b>21,748</b>	<b>115</b>	<b>1</b>	
<b>A66 Learning and Development</b>		Expenditure	587	587	335	288	(47)	568	568	(19)	(3)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>587</b>	<b>587</b>	<b>335</b>	<b>288</b>	<b>(47)</b>	<b>568</b>	<b>568</b>	<b>(19)</b>	<b>(3)</b>	
<b>A71 Finance Services</b>		Expenditure	1,500	1,550	1,020	927	(93)	1,397	1,297	(253)	(16)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Medium October 2012
		Income	(764)	(764)	(31)	(31)	0	(612)	(511)	253	(33)	
		<b>Net Expenditure</b>	<b>736</b>	<b>786</b>	<b>989</b>	<b>896</b>	<b>(93)</b>	<b>785</b>	<b>786</b>	<b>0</b>	<b>0</b>	
<b>A90 Support Services Holding A/C</b>		Expenditure	3,857	3,857	2,903	2,903	0	3,857	3,857	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Low October 2012
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>3,857</b>	<b>3,857</b>	<b>2,903</b>	<b>2,903</b>	<b>0</b>	<b>3,857</b>	<b>3,857</b>	<b>0</b>	<b>0</b>	
<b>Other</b>		Expenditure	5,944	5,994	4,258	4,118	(140)	5,822	5,722	(272)	(20)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  E.Hussein Low October 2012
		Income	(764)	(764)	(31)	(31)	0	(612)	(511)	253	(33)	
		<b>Net Expenditure</b>	<b>5,180</b>	<b>5,230</b>	<b>4,227</b>	<b>4,087</b>	<b>(140)</b>	<b>5,210</b>	<b>5,211</b>	<b>(19)</b>	<b>(0)</b>	
<b>TOTAL FOR ADULTS HEALTH &amp; WELLBEING</b>		Expenditure	112,906	115,927	81,353	80,996	(357)	118,217	115,981	54	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:  Director:
		Income	(14,682)	(15,073)	(12,827)	(12,677)	150	(17,405)	(15,127)	(54)	0	
		<b>Net Expenditure</b>	<b>98,224</b>	<b>100,854</b>	<b>68,526</b>	<b>68,319</b>	<b>(207)</b>	<b>100,812</b>	<b>100,854</b>	<b>0</b>	<b>0</b>	
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)					25	26	1					

## CORPORATE MONTHLY BUDGET MONITORING - December 2012

2% to 5%  
Amber  
>5% Red<2%  
2% - 5%  
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CHIEF EXECUTIVES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %			
C14 Communications	Expenditure	2,658	2,948	2,211	2,325	114	2,948	2,948	0	0	Risk with achievement of income target - expected to manage within budget overall during the year. Vote Budget Manager: Takki Sulaiman Budget Risk: Medium Date forecast last reviewed: 17/01/2013	
	Income	(2,627)	(2,627)	(1,970)	(2,013)	(43)	(2,627)	(2,627)	0	0		
	<b>Net Expenditure</b>	<b>31</b>	<b>321</b>	<b>241</b>	<b>312</b>	<b>71</b>	<b>321</b>	<b>321</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR COMMUNICATIONS</b>		Expenditure	2,658	2,948	2,211	2,325	114	2,948	2,948	0	0	
		Income	(2,627)	(2,627)	(1,970)	(2,013)	(43)	(2,627)	(2,627)	0	0	
		<b>Net Expenditure</b>	<b>31</b>	<b>321</b>	<b>241</b>	<b>312</b>	<b>71</b>	<b>321</b>	<b>321</b>	<b>0</b>	<b>0</b>	<b>Service Head: Takki Sulaiman</b>
C16 Corporate Strategy & Equalities	Expenditure	1,504	1,564	1,173	1,190	17	1,564	1,564	0	0	Vote Budget Manager: Louise Russell Budget Risk: Low Date forecast last reviewed: 29/01/2013	
	Income	0	0	0	(62)	(62)	0	0	0	0		
	<b>Net Expenditure</b>	<b>1,504</b>	<b>1,564</b>	<b>1,173</b>	<b>1,128</b>	<b>(45)</b>	<b>1,564</b>	<b>1,564</b>	<b>0</b>	<b>0</b>		
C54 One TowerHamlets	Expenditure	665	648	486	395	(91)	648	648	0	0	Vote Budget Manager: Louise Russell Budget Risk: Low Date forecast last reviewed: 29/01/2013	
	Income	(9)	(9)	(6)	(44)	(38)	(9)	(9)	0	0		
	<b>Net Expenditure</b>	<b>656</b>	<b>639</b>	<b>480</b>	<b>351</b>	<b>(129)</b>	<b>639</b>	<b>639</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR STRATEGY &amp; PERFORMANCE</b>		Expenditure	2,169	2,212	1,659	1,585	(74)	2,212	2,212	0	0	
		Income	(9)	(9)	(6)	(106)	(100)	(9)	(9)	0	0	
		<b>Net Expenditure</b>	<b>2,160</b>	<b>2,203</b>	<b>1,653</b>	<b>1,479</b>	<b>(174)</b>	<b>2,203</b>	<b>2,203</b>	<b>0</b>	<b>0</b>	<b>Service Head: Louise Russell</b>
C52 Legal Services	Expenditure	3,336	3,311	2,483	2,656	173	3,311	3,311	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 15/01/2013	
	Income	(3,519)	(3,529)	(2,647)	(2,819)	(172)	(3,529)	(3,529)	0	0		
	<b>Net Expenditure</b>	<b>(183)</b>	<b>(218)</b>	<b>(164)</b>	<b>(163)</b>	<b>1</b>	<b>(218)</b>	<b>(218)</b>	<b>0</b>	<b>0</b>		
C58 Electoral Registration	Expenditure	708	693	520	536	16	693	693	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 15/01/2013	
	Income	0	0	0	(16)	(16)	0	0	0	0		
	<b>Net Expenditure</b>	<b>708</b>	<b>693</b>	<b>520</b>	<b>520</b>	<b>0</b>	<b>693</b>	<b>693</b>	<b>0</b>	<b>0</b>		
C60 Borough Elections	Expenditure	30	28	21	55	34	28	28	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 15/01/2013	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>30</b>	<b>28</b>	<b>21</b>	<b>55</b>	<b>34</b>	<b>28</b>	<b>28</b>	<b>0</b>	<b>0</b>		
C82 Business Unit Support team	Expenditure	94	714	536	549	13	714	714	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 15/01/2013	
	Income	0	(623)	(467)	(467)	0	(623)	(623)	0	0		
	<b>Net Expenditure</b>	<b>94</b>	<b>91</b>	<b>69</b>	<b>82</b>	<b>13</b>	<b>91</b>	<b>91</b>	<b>0</b>	<b>0</b>		
C84 Information Governance & Complaints	Expenditure	519	516	387	318	(69)	516	516	0	0	Vote Budget Manager: David Galpin Budget Risk: Low Date forecast last reviewed: 15/01/2013	
	Income	(409)	(409)	(307)	(219)	88	(409)	(409)	0	0		
	<b>Net Expenditure</b>	<b>110</b>	<b>107</b>	<b>80</b>	<b>99</b>	<b>19</b>	<b>107</b>	<b>107</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR LEGAL, ELECTORAL SERVICES &amp; BUSINESS SUPPORT</b>		Expenditure	4,687	5,262	3,947	4,114	167	5,262	5,262	0	0	
		Income	(3,928)	(4,561)	(3,421)	(3,521)	(100)	(4,561)	(4,561)	0	0	
		<b>Net Expenditure</b>	<b>759</b>	<b>701</b>	<b>526</b>	<b>593</b>	<b>67</b>	<b>701</b>	<b>701</b>	<b>0</b>	<b>0</b>	<b>Service Head: Isabella Freeman</b>

CHIEF EXECUTIVES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
<b>C56 Registration of Births, Deaths</b>	Expenditure	774	758	569	655	86	758	758	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date forecast last reviewed: 17/01/2013	
	Income	(479)	(479)	(359)	(446)	(87)	(479)	(479)	0	0		
	<b>Net Expenditure</b>	<b>295</b>	<b>279</b>	<b>210</b>	<b>209</b>	<b>(1)</b>	<b>279</b>	<b>279</b>	<b>0</b>	<b>0</b>		
<b>C62 Democratic Services</b>	Expenditure	2,609	2,969	2,227	2,142	(85)	2,969	2,969	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date forecast last reviewed: 17/01/2013	
	Income	(7)	(7)	(5)	0	5	(7)	(7)	0	0		
	<b>Net Expenditure</b>	<b>2,602</b>	<b>2,962</b>	<b>2,222</b>	<b>2,142</b>	<b>(80)</b>	<b>2,962</b>	<b>2,962</b>	<b>0</b>	<b>0</b>		
<b>C78 Demo Representation &amp; Mgt</b>	Expenditure	861	861	646	646	0	861	861	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date forecast last reviewed: 17/01/2013	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>861</b>	<b>861</b>	<b>646</b>	<b>646</b>	<b>0</b>	<b>861</b>	<b>861</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR DEMOCRATIC &amp; REGISTRARS SERVICES</b>	Expenditure	4,244	4,588	3,442	3,443	1	4,588	4,588	0	0		
	Income	(486)	(486)	(364)	(446)	(82)	(486)	(486)	0	0		
	<b>Net Expenditure</b>	<b>3,758</b>	<b>4,102</b>	<b>3,078</b>	<b>2,997</b>	<b>(81)</b>	<b>4,102</b>	<b>4,102</b>	<b>0</b>	<b>0</b>		
<b>C80 Corporate Management</b>	Expenditure	2,101	2,220	1,665	1,630	(35)	2,220	2,220	0	0	Service Head: JohnS Williams	
	Income	0	0	0	(1)	(1)	0	0	0	0		
	<b>Net Expenditure</b>	<b>2,101</b>	<b>2,220</b>	<b>1,665</b>	<b>1,629</b>	<b>(36)</b>	<b>2,220</b>	<b>2,220</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR CHIEF EXECUTIVES</b>	Expenditure	15,859	17,230	12,924	13,097	173	17,230	17,230	0	0	Vote Budget Manager: Isabella Freeman Budget Risk: Low Date forecast last reviewed: 17/01/2013	
	Income	(7,050)	(7,683)	(5,761)	(6,087)	(326)	(7,683)	(7,683)	0	0		
	<b>Net Expenditure</b>	<b>8,809</b>	<b>9,547</b>	<b>7,163</b>	<b>7,010</b>	<b>(153)</b>	<b>9,547</b>	<b>9,547</b>	<b>0</b>	<b>0</b>		
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)				0	0	0						



## CORPORATE MONTHLY BUDGET MONITORING - December 2012

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CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	Outturn	Outturn	£'000	%		
<b>TOTAL FOR PRE-PRIMARY EDUCATION</b>	Expenditure	4,968	4,418	3,314	2,490	(824)	4,418	4,418	0	0		
	Income	(103)	(103)	(77)	(46)	31	(103)	(103)	0	0		
	<b>Net Expenditure</b>	<b>4,865</b>	<b>4,315</b>	<b>3,237</b>	<b>2,444</b>	<b>(793)</b>	<b>4,315</b>	<b>4,315</b>	<b>0</b>	<b>0</b>	<b>Service Head</b>	<b>Kate Bingham</b>
											<b>Budget Risk:</b>	<b>High</b>
											<b>Date forecast last reviewed:</b>	<b>23.01.2013</b>
<b>TOTAL FOR PRIMARY EDUCATION DSG</b>	Expenditure	150,741	158,570	118,928	45,249	(73,679)	158,629	159,102	532	0	£532k of £1.062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.	
	Income	(4,841)	(12,670)	(9,503)	(812)	8,691	(12,429)	(12,670)	0	0		
	<b>Net Expenditure</b>	<b>145,900</b>	<b>145,900</b>	<b>109,425</b>	<b>44,437</b>	<b>(64,988)</b>	<b>146,200</b>	<b>146,432</b>	<b>532</b>	<b>0</b>	<b>Service Head</b>	<b>Kate Bingham</b>
											<b>Budget Risk:</b>	<b>High</b>
											<b>Date forecast last reviewed:</b>	<b>23.01.2013</b>
<b>TOTAL FOR SECONDARY EDUCATION DSG</b>	Expenditure	123,161	143,757	107,843	50,711	(57,132)	144,000	144,418	661	0	£530k of £1.062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.	
	Income	(17,729)	(38,325)	(28,744)	(1,007)	27,737	(38,263)	(38,325)	0	0	Also, technical change of £0.131m agreed by Schools Forum to be effected. Will clear when budget virement done.	
	<b>Net Expenditure</b>	<b>105,432</b>	<b>105,432</b>	<b>79,099</b>	<b>49,704</b>	<b>(29,395)</b>	<b>105,737</b>	<b>106,093</b>	<b>661</b>	<b>1</b>	<b>Service Head</b>	<b>Kate Bingham</b>
											<b>Budget Risk:</b>	<b>High</b>
											<b>Date forecast last reviewed:</b>	<b>23.01.2013</b>
<b>TOTAL FOR SPECIAL EDUCATION DSG</b>	Expenditure	13,972	14,143	10,607	3,271	(7,336)	14,125	14,125	(18)	(0)		
	Income	(911)	(1,081)	(811)	(75)	736	(1,064)	(1,064)	17	(2)		
	<b>Net Expenditure</b>	<b>13,061</b>	<b>13,062</b>	<b>9,796</b>	<b>3,196</b>	<b>(6,600)</b>	<b>13,061</b>	<b>13,061</b>	<b>(1)</b>	<b>(0)</b>	<b>Service Head</b>	<b>Kate Bingham</b>
											<b>Budget Risk:</b>	<b>High</b>
											<b>Date forecast last reviewed:</b>	<b>23.01.2013</b>

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %				
G17 Support For Learning Service DSG	Expenditure	3,773	3,773	2,830	2,736	(94)	3,753	3,753	(20)	(1)	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into their forecast.  Vote Budget Manager: Liz Vickerie Budget Risk: Medium Date forecast last reviewed: 14.01.2013		
	Income	(897)	(897)	(673)	(518)	155	(909)	(909)	(12)	1			
	<b>Net Expenditure</b>	<b>2,876</b>	<b>2,876</b>	<b>2,157</b>	<b>2,218</b>	<b>61</b>	<b>2,844</b>	<b>2,844</b>	<b>(32)</b>	<b>(1)</b>			
G29 Pupil Referral Unit	Expenditure	4,924	5,118	3,839	3,287	(552)	5,164	5,138	20	0	the PRU will carry forward £97k into 2013/14 when it will operate as a school in its own right. Break-even will occur in 2012/13, therefore.  Vote Budget Manager: John Watkins Budget Risk: High Date forecast last reviewed: 15.01.2013		
	Income	(727)	(727)	(545)	(747)	(202)	(775)	(747)	(20)	3			
	<b>Net Expenditure</b>	<b>4,197</b>	<b>4,391</b>	<b>3,294</b>	<b>2,540</b>	<b>(754)</b>	<b>4,389</b>	<b>4,391</b>	<b>0</b>	<b>0</b>			
H10 Learning & Achiev'm't M & A DSG	Expenditure	908	908	681	908	227	908	908	0	0	Vote Budget Manager: Anne Canning Budget Risk: Low Date forecast last reviewed: 20.11.2012		
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>908</b>	<b>908</b>	<b>681</b>	<b>908</b>	<b>227</b>	<b>908</b>	<b>908</b>	<b>0</b>	<b>0</b>			
H11 Early Years Service DSG	Expenditure	3,853	4,403	3,302	3,180	(122)	4,179	4,179	(224)	(5)	Forecast position on 3 and 4 year olds costs. One final term's allocations still to be made.  Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 12.12.2012		
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>3,853</b>	<b>4,403</b>	<b>3,302</b>	<b>3,180</b>	<b>(122)</b>	<b>4,179</b>	<b>4,179</b>	<b>(224)</b>	<b>(5)</b>			
H16 Special Education Needs DSG	Expenditure	8,587	8,587	6,440	3,399	(3,041)	8,442	8,407	(180)	(2)	Vote Budget Manager: David Carroll Budget Risk: High Date forecast last reviewed: 11.01.2013		
	Income	(2,316)	(2,316)	(1,737)	989	2,726	(2,087)	(2,087)	229	(10)			
	<b>Net Expenditure</b>	<b>6,271</b>	<b>6,271</b>	<b>4,703</b>	<b>4,388</b>	<b>(315)</b>	<b>6,355</b>	<b>6,320</b>	<b>49</b>	<b>(12)</b>			
H18 Education Psychology Service DSG	Expenditure	188	188	141	188	47	188	188	0	0	Vote Budget Manager: David Carroll Budget Risk: Low Date forecast last reviewed: 14.01.2013		
	Income	0	0	0	0	0	0	0	0	0			
	<b>Net Expenditure</b>	<b>188</b>	<b>188</b>	<b>141</b>	<b>188</b>	<b>47</b>	<b>188</b>	<b>188</b>	<b>0</b>	<b>0</b>			
H78 Pupil Admissions & Excl DSG	Expenditure	892	1,016	762	656	(106)	993	1,103	87	9	Includes £110k expected costs for City Gateway Alternative Provision reflected in figures provided to Schools Forum 23rd January 2013.  Vote Budget Manager: Terry Bryan Budget Risk: Low Date forecast last reviewed: 15.01.2013		
	Income	(152)	(152)	(114)	(10)	104	(152)	(152)	0	0			
	<b>Net Expenditure</b>	<b>740</b>	<b>864</b>	<b>648</b>	<b>646</b>	<b>(2)</b>	<b>841</b>	<b>951</b>	<b>87</b>	<b>10</b>			
<b>TOTAL FOR LEARNING &amp; ACHIEVEMENT</b>	Expenditure	23,125	23,993	17,995	14,354	(3,641)	23,627	23,676	(317)	1	<b>Service Head: Anne Canning</b>		
	Income	(4,092)	(4,092)	(3,069)	(286)	2,783	(3,923)	(3,895)	197	(6)			
	<b>Net Expenditure</b>	<b>19,033</b>	<b>19,901</b>	<b>14,926</b>	<b>14,068</b>	<b>(858)</b>	<b>19,704</b>	<b>19,781</b>	<b>(120)</b>	<b>(8)</b>			

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
H55 Children Looked After DSG	Expenditure	289	319	239	216	(23)	319	319	0	0		
	Income	0	0	0	8	8	0	0	0	0		
	<b>Net Expenditure</b>	<b>289</b>	<b>319</b>	<b>239</b>	<b>224</b>	<b>(15)</b>	<b>319</b>	<b>319</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Susan Kelly Budget Risk: Low Date forecast last reviewed: 11.12.2012	
H62 Attendance & Welfare Service	Expenditure	55	55	41	55	14	55	55	0	0		
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>55</b>	<b>55</b>	<b>41</b>	<b>55</b>	<b>14</b>	<b>55</b>	<b>55</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 07.11.2012	
<b>TOTAL FOR CHILDRENS SOCIAL CARE</b>	Expenditure	344	374	280	271	(9)	374	374	0	0		
	Income	0	0	0	8	8	0	0	0	0		
	<b>Net Expenditure</b>	<b>344</b>	<b>374</b>	<b>280</b>	<b>279</b>	<b>(1)</b>	<b>374</b>	<b>374</b>	<b>0</b>	<b>0</b>	Service Head: Children's Social Care	
H79 CSF Resources Mgmt DSG	Expenditure	1,037	1,037	778	838	60	1,037	1,037	0	0	Forecast surplus on schools catering contract of £500k.	
	Income	0	0	0	0	0	(500)	(500)	(500)	0		
	<b>Net Expenditure</b>	<b>1,037</b>	<b>1,037</b>	<b>778</b>	<b>838</b>	<b>60</b>	<b>537</b>	<b>537</b>	<b>(500)</b>	<b>(48)</b>	Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 14.01.2013	
H83 CSF Human Resources DSG	Expenditure	1,232	1,232	924	1,500	576	1,232	1,232	0	0		
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>1,232</b>	<b>1,232</b>	<b>924</b>	<b>1,500</b>	<b>576</b>	<b>1,232</b>	<b>1,232</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 14.01.2013	
<b>TOTAL FOR CHILDRENS SERVICES RESOURCES</b>	Expenditure	2,269	2,269	1,702	2,338	636	2,269	2,269	0	0		
	Income	0	0	0	0	0	(500)	(500)	(500)	0		
	<b>Net Expenditure</b>	<b>2,269</b>	<b>2,269</b>	<b>1,702</b>	<b>2,338</b>	<b>636</b>	<b>1,769</b>	<b>1,769</b>	<b>(500)</b>	<b>(22)</b>	Service Head: Kate Bingham	
<b>TOTAL FOR EXTERNAL FUNDING (H68)</b>	Expenditure	0	0	0	0	0	0	0	0	0	Net forecast underspend of £441k will result in a lower drawdown of grant than originally planned. Plus £131k more grant has already been agreed by Schools Forum and this element of the variance will clear when virement done.	
	Income											
		(290,905)	(291,253)	(218,440)	0	218,440	(291,162)	(291,825)	(572)	0		
	<b>Net Expenditure</b>	<b>(290,905)</b>	<b>(291,253)</b>	<b>(218,440)</b>	<b>0</b>	<b>218,440</b>	<b>(291,162)</b>	<b>(291,825)</b>	<b>(572)</b>	<b>0</b>	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 23.01.2013	
<b>TOTAL FOR CSF SCHOOLS BUDGET (DSG)</b>	Expenditure	318,580	347,523	260,669	118,680	(141,985)	347,444	348,382	858	0		
	Income	(318,580)	(347,523)	(260,643)	(2,218)	258,427	(347,444)	(348,382)	(858)	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>116,462</b>	<b>116,442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Director: Isobel Cattermole	
<b>Energy Costs (excluding schools, tenants, leaseholders)</b>			44	33	0	(33)						

## CORPORATE MONTHLY BUDGET MONITORING - December

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		FULL YEAR									
<b>CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)</b>		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Proposed mitigating action and dates
<b>TOTAL FOR PRE-PRIMARY EDUCAT</b>	Expenditure	46	47	35	47	12	46	47	0	0	
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>46</b>	<b>47</b>	<b>35</b>	<b>47</b>	<b>12</b>	<b>46</b>	<b>47</b>	<b>0</b>	<b>0</b>	<b>Service Head: Kate Bingham</b> Budget Risk: Low Date forecast last reviewed: 23.01.2013
<b>TOTAL FOR PRIMARY EDUCATION C</b>	Expenditure	4,975	5,454	4,091	5,454	1,363	4,975	5,454	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>4,975</b>	<b>5,454</b>	<b>4,091</b>	<b>5,454</b>	<b>1,363</b>	<b>4,975</b>	<b>5,454</b>	<b>0</b>	<b>0</b>	<b>Service Head: Kate Bingham</b> Budget Risk: Low Date forecast last reviewed: 23.01.2013
<b>TOTAL FOR SECONDARY EDUCATIC</b>	Expenditure	6,767	3,814	2,861	3,745	884	6,767	3,814	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>6,767</b>	<b>3,814</b>	<b>2,861</b>	<b>3,745</b>	<b>884</b>	<b>6,767</b>	<b>3,814</b>	<b>0</b>	<b>0</b>	<b>Service Head: Kate Bingham</b> Budget Risk: Low Date forecast last reviewed: 23.01.2013
<b>TOTAL FOR SPECIAL EDUCATION G</b>	Expenditure	1,015	1,709	1,282	1,709	427	1,015	1,709	0	0	Schools General Fund Budget only include Capital Financing Charges that are made later in the year
	Income	0	0	0	0	0	0	0	0	0	
	<b>Net Expenditure</b>	<b>1,015</b>	<b>1,709</b>	<b>1,282</b>	<b>1,709</b>	<b>427</b>	<b>1,015</b>	<b>1,709</b>	<b>0</b>	<b>0</b>	<b>Service Head: Kate Bingham</b> Budget Risk: Low Date forecast last reviewed: 23.01.2013
<b>G10 Learning &amp; Achievement M &amp; A GF</b>	Expenditure	244	244	183	134	(49)	242	242	(2)	(1)	
	Income	(160)	(160)	(120)	(160)	(40)	(160)	(160)	0	0	
	<b>Net Expenditure</b>	<b>84</b>	<b>84</b>	<b>63</b>	<b>(26)</b>	<b>(89)</b>	<b>82</b>	<b>82</b>	<b>(2)</b>	<b>(1)</b>	<b>Vote Budget Manager: Anne Canning</b> Budget Risk: Low Date forecast last reviewed: 20.11.2012
<b>G11 Early Years Service GF</b>	Expenditure	3,839	3,829	2,872	1,819	(1,053)	3,643	3,643	(186)	(5)	
	Income	(3,454)	(3,444)	(2,583)	(679)	1,904	(3,275)	(3,275)	169	(5)	
	<b>Net Expenditure</b>	<b>385</b>	<b>385</b>	<b>289</b>	<b>1,140</b>	<b>851</b>	<b>368</b>	<b>368</b>	<b>(17)</b>	<b>(10)</b>	<b>Vote Budget Manager: Jo Green</b> Budget Risk: Low Date forecast last reviewed: 20.11.2012
<b>G12 Local Authority Day Nurser</b>	Expenditure	2,996	2,989	2,242	1,897	(345)	2,967	2,967	(22)	(1)	
	Income	(2,573)	(2,566)	(1,925)	(175)	1,750	(2,577)	(2,577)	(11)	0	
	<b>Net Expenditure</b>	<b>423</b>	<b>423</b>	<b>317</b>	<b>1,722</b>	<b>1,405</b>	<b>390</b>	<b>390</b>	<b>(33)</b>	<b>(0)</b>	<b>Vote Budget Manager: Monica Forty</b>

## CORPORATE MONTHLY BUDGET MONITORING - December 2012

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)				
								£'000	%				
												Budget Risk: Low	
												Date forecast last reviewed: 20.11.2012	
G13 Childrens Centres	Expenditure	11,114	10,971	8,228	6,455	(1,773)	10,987	10,871	(100)	(1)			
	Income	(10,020)	(9,892)	(7,419)	(53)	7,366	(9,836)	(9,792)	100	(1)			
	<b>Net Expenditure</b>	<b>1,094</b>	<b>1,079</b>	<b>809</b>	<b>6,402</b>	<b>5,593</b>	<b>1,151</b>	<b>1,079</b>	<b>0</b>	<b>0</b>			
												Vote Budget Manager: Mohammed Jolil	
												Budget Risk: Low	
												Date forecast last reviewed: 14.01.2013	
G14 School Improvement Prima	Expenditure	674	674	506	680	174	832	832	158	23			
	Income	(476)	(479)	(359)	(435)	(76)	(664)	(664)	(185)	39			
	<b>Net Expenditure</b>	<b>198</b>	<b>195</b>	<b>147</b>	<b>245</b>	<b>98</b>	<b>168</b>	<b>168</b>	<b>(27)</b>	<b>(14)</b>			
												Vote Budget Manager: Monica Forty	
												Budget Risk: Low	
												Date forecast last reviewed: 10.12.2012	
G16 Special Educational Needs	Expenditure	3,996	3,995	2,996	2,547	(449)	3,996	4,056	61	2			
	Income	(125)	(125)	(94)	(148)	(54)	(177)	(177)	(52)	42			
	<b>Net Expenditure</b>	<b>3,871</b>	<b>3,870</b>	<b>2,902</b>	<b>2,399</b>	<b>(503)</b>	<b>3,819</b>	<b>3,879</b>	<b>9</b>	<b>0</b>			
												Vote Budget Manager: Doug Kieran	
												Budget Risk: High	
												Date forecast last reviewed: 10.12.2012	
G18 Educational Psychology Serv GF	Expenditure	1,685	1,682	1,262	1,020	(242)	1,668	1,668	(14)	(1)			
	Income	(854)	(854)	(641)	(843)	(202)	(854)	(854)	0	0			
	<b>Net Expenditure</b>	<b>831</b>	<b>828</b>	<b>621</b>	<b>177</b>	<b>(444)</b>	<b>814</b>	<b>814</b>	<b>(14)</b>	<b>(2)</b>			
												Vote Budget Manager: David Carroll	
												Budget Risk: Low	
												Date forecast last reviewed: 14.01.2013	
G19 Parental Engagement & Support - TRANSFERRED FROM YPC	Expenditure	2,029	1,997	1,498	1,108	(390)	2,156	2,156	159	8			
	Income	(421)	(398)	(299)	(226)	73	(514)	(514)	(116)	29			
	<b>Net Expenditure</b>	<b>1,608</b>	<b>1,599</b>	<b>1,199</b>	<b>882</b>	<b>(317)</b>	<b>1,642</b>	<b>1,642</b>	<b>43</b>	<b>3</b>			
												Vote Budget Manager: Jill McGinley	
												Budget Risk: High	
												Date forecast last reviewed: 07.12.2012	
G20 School Governance & Information	Expenditure	328	319	239	184	(55)	319	319	0	0			
	Income	(50)	(50)	(38)	(40)	(2)	(50)	(50)	0	0			
	<b>Net Expenditure</b>	<b>278</b>	<b>269</b>	<b>201</b>	<b>144</b>	<b>(57)</b>	<b>269</b>	<b>269</b>	<b>0</b>	<b>0</b>			
												Vote Budget Manager: Hania Franek	
												Budget Risk: Low	
												Date forecast last reviewed: 10.12.2012	
G26 School Improvement Secondary	Expenditure	2,925	2,855	2,141	1,041	(1,100)	2,331	2,331	(524)	(18)			
	Income	(1,090)	(1,026)	(770)	(851)	(81)	(1,022)	(1,022)	4	(0)			
	<b>Net Expenditure</b>	<b>1,835</b>	<b>1,829</b>	<b>1,371</b>	<b>190</b>	<b>(1,181)</b>	<b>1,309</b>	<b>1,309</b>	<b>(520)</b>	<b>(28)</b>			
												Vote Budget Manager: Anne Canning	
												Budget Risk: Medium	
												Date forecast last reviewed: 20.11.2012	
G30 Arts & Music Service	Expenditure	1,562	1,562	1,172	917	(255)	1,702	1,702	140	9			
	Income	(1,419)	(1,419)	(1,064)	(655)	409	(1,559)	(1,559)	(140)	10			
	<b>Net Expenditure</b>	<b>143</b>	<b>143</b>	<b>108</b>	<b>262</b>	<b>154</b>	<b>143</b>	<b>143</b>	<b>0</b>	<b>0</b>			
												Vote Budget Manager: Karen Brock / Shabbir Ahmed	
												Budget Risk: Medium	
												Date forecast last reviewed: 12.12.2012	

## CORPORATE MONTHLY BUDGET MONITORING - December

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		FULL YEAR										
<b>CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)</b>		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates
H40 Careers Service - TRANSFERRED FROM YPC	Expenditure	1,281	1,281	961	874	(87)	1,356	1,356	75	6		
	Income	(1,122)	(1,122)	(842)	(267)	575	(1,198)	(1,198)	(76)	7		
	<b>Net Expenditure</b>	<b>159</b>	<b>159</b>	<b>119</b>	<b>607</b>	<b>488</b>	<b>158</b>	<b>158</b>	<b>(1)</b>	<b>(1)</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Steve Grocott Medium 16.01.2013
G41 Healthy Lives - TRANSFERRED FROM YPC	Expenditure	442	441	331	263	(68)	397	397	(44)	(10)		
	Income	(282)	(282)	(212)	(203)	9	(238)	(238)	44	(16)		
	<b>Net Expenditure</b>	<b>160</b>	<b>159</b>	<b>119</b>	<b>60</b>	<b>(59)</b>	<b>159</b>	<b>159</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Kate Smith Low 10.12.2012
H17 Support for Learning Servi	Expenditure	0	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Liz Vickerie Low N/A
G78 Pupil Admissions & Excls (	Expenditure	1,060	1,060	795	594	(201)	939	933	(127)	(12)	The projected under-spend is linked to the need to provide additional school places. The current estimated spend is low because we have, so far, been able to reduce transport costs through the provision of school places in areas of most demand. However, this remains a challenge and we may find that the additional school places that we need to provide are in areas that will only be accessible to families with the assistance of school bus transport. This could therefore mean that transport costs rise significantly towards the end of the year. It is therefore difficult to predict what the final level of spend will be.	
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>1,060</b>	<b>1,060</b>	<b>795</b>	<b>594</b>	<b>(201)</b>	<b>939</b>	<b>933</b>	<b>(127)</b>	<b>(12)</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Terry Bryan High 15.01.2013
<b>TOTAL FOR LEARNING AND ACHIEVEMENT</b>	Expenditure	34,175	33,899	25,426	19,533	(5,893)	33,535	33,473	(426)	(1)		
	Income	(22,046)	(21,817)	(16,366)	(4,735)	11,631	(22,124)	(22,080)	(263)	105		
	<b>Net Expenditure</b>	<b>12,129</b>	<b>12,082</b>	<b>9,060</b>	<b>14,798</b>	<b>5,738</b>	<b>11,411</b>	<b>11,393</b>	<b>(689)</b>	<b>(6)</b>	<b>Service Head:</b>	<b>Anne Canning</b>
G49 Childrens Social Care M&A	Expenditure	169	287	215	317	102	331	331	44	15		
	Income		(118)	(89)	(1)	88	(118)	(118)	0	0		
	<b>Net Expenditure</b>	<b>169</b>	<b>169</b>	<b>126</b>	<b>316</b>	<b>190</b>	<b>213</b>	<b>213</b>	<b>44</b>	<b>26</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Steve Liddcott Low 15.01.2013
G50 Child Protection & Reviewi	Expenditure	2,634	2,627	1,970	1,638	(332)	2,596	2,604	(23)	(1)		
	Income		0	0	(23)	(23)	0	0	0	0		
	<b>Net Expenditure</b>	<b>2,634</b>	<b>2,627</b>	<b>1,970</b>	<b>1,615</b>	<b>(355)</b>	<b>2,596</b>	<b>2,604</b>	<b>(23)</b>	<b>(1)</b>	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	Ann Roach Medium 14.01.2013
G51 Childrens Res M&A	Expenditure	826	903	677	508	(169)	904	904	1	0		
	Income		(79)	(59)	0	59	(79)	(79)	0	0		
	<b>Net Expenditure</b>	<b>826</b>	<b>824</b>	<b>618</b>	<b>508</b>	<b>(110)</b>	<b>825</b>	<b>825</b>	<b>1</b>	<b>0</b>	Vote Budget Manager: Budget Risk:	Hilary Bull Low

## CORPORATE MONTHLY BUDGET MONITORING - December

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		%
											Date forecast last reviewed:	15.01.2013
G52 Childrens Res Residential	Expenditure	1,856	1,845	1,384	1,148	(236)	1,782	1,797	(48)	(3)		
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>1,856</b>	<b>1,845</b>	<b>1,384</b>	<b>1,148</b>	<b>(236)</b>	<b>1,782</b>	<b>1,797</b>	<b>(48)</b>	<b>(3)</b>		
											Vote Budget Manager:	Hilary Bull
											Budget Risk:	Medium
											Date forecast last reviewed:	14.01.2013
G53 Childrens Res Family Placement	Expenditure											
	Income	3,106	3,102	2,327	1,845	(482)	3,102	3,102	0	0		
	<b>Net Expenditure</b>	<b>(66)</b>	<b>(66)</b>	<b>(50)</b>	<b>(121)</b>	<b>(71)</b>	<b>(137)</b>	<b>(137)</b>	<b>(71)</b>	<b>108</b>		
											Vote Budget Manager:	Hilary Bull
											Budget Risk:	Low
											Date forecast last reviewed:	05.12.2012
G54 Childrens Res Commissioning	Expenditure											
	Income	15,003	14,823	11,117	9,301	(1,816)	14,842	14,652	(171)	(1)		
	<b>Net Expenditure</b>	<b>(214)</b>	<b>(214)</b>	<b>(161)</b>	<b>(189)</b>	<b>(28)</b>	<b>(414)</b>	<b>(344)</b>	<b>(130)</b>	<b>61</b>		
											Vote Budget Manager:	Hilary Bull
											Budget Risk:	High
											Date forecast last reviewed:	15.01.2013
G55 Children Looked After GF	Expenditure	2,332	2,318	1,739	1,460	(279)	2,336	2,336	18	1		
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>2,332</b>	<b>2,318</b>	<b>1,739</b>	<b>1,460</b>	<b>(279)</b>	<b>2,336</b>	<b>2,336</b>	<b>18</b>	<b>1</b>		
											Vote Budget Manager:	Jenny Boyd
											Budget Risk:	Low
											Date forecast last reviewed:	12.12.2012
G56 Leaving Care	Expenditure	2,596	2,587	1,940	1,608	(332)	2,615	2,615	28	1		
	Income	(129)	(129)	(97)	(3)	94	(56)	(56)	73	(57)		
	<b>Net Expenditure</b>	<b>2,467</b>	<b>2,458</b>	<b>1,843</b>	<b>1,605</b>	<b>(238)</b>	<b>2,559</b>	<b>2,559</b>	<b>101</b>	<b>4</b>		
											Vote Budget Manager:	Shahid Tilly
											Budget Risk:	High
											Date forecast last reviewed:	15.01.2013
G57 Fieldwork Advice & Assessment	Expenditure	5,409	5,521	4,141	3,395	(746)	5,501	5,542	21	0		
	Income	(236)	(171)	(128)	(45)	83	(172)	(171)	0	0		
	<b>Net Expenditure</b>	<b>5,173</b>	<b>5,350</b>	<b>4,013</b>	<b>3,350</b>	<b>(663)</b>	<b>5,329</b>	<b>5,371</b>	<b>21</b>	<b>0</b>		
											Vote Budget Manager:	Paul McGee
											Budget Risk:	Medium
											Date forecast last reviewed:	15.01.2013

## CORPORATE MONTHLY BUDGET MONITORING - December

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			
								£'000	%			
G58 Children with Disabilities	Expenditure	4,693	4,689	3,517	3,801	284	4,779	5,281	592	13	BUPA now manages the nursing component of support services more cheaply hence have achieved savings per head compared to previous years. Whereas before the cost was in the region of £800k, since BUPA have taken over, the estimated cost for 2012/13 is £600K. This is because BUPA provide healthcare workers and NOT nurses and are cheaper to employ	
	Income	(964)	(964)	(723)	(176)	547	(964)	(1,778)	(814)	84		
	<b>Net Expenditure</b>	<b>3,729</b>	<b>3,725</b>	<b>2,794</b>	<b>3,625</b>	<b>831</b>	<b>3,815</b>	<b>3,503</b>	<b>(222)</b>	<b>(6)</b>		Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 15.01.2013
G59 Emergency Duty Team	Expenditure	440	434	326	310	(16)	466	466	32	7	Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 12.12.2012	
	Income	(22)	(22)	(17)	0	17	(23)	(23)	(1)	5		
	<b>Net Expenditure</b>	<b>418</b>	<b>412</b>	<b>309</b>	<b>310</b>	<b>1</b>	<b>443</b>	<b>443</b>	<b>31</b>	<b>8</b>		
G60 Youth Offending Service - TRANSFERRED FROM YPC	Expenditure	1,913	2,010	1,508	1,305	(203)	2,276	2,276	266	13	Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date forecast last reviewed: 19.11.2012	
	Income	(717)	(717)	(538)	(36)	502	(983)	(983)	(266)	37		
	<b>Net Expenditure</b>	<b>1,196</b>	<b>1,293</b>	<b>970</b>	<b>1,269</b>	<b>299</b>	<b>1,293</b>	<b>1,293</b>	<b>0</b>	<b>0</b>		
G61 Children with Mental Health	Expenditure	1,581	1,420	1,065	763	(302)	1,368	1,368	(52)	(4)	Vote Budget Manager: Bill Williams Budget Risk: Low Date forecast last reviewed: N/A	
	Income	(34)	(34)	(26)	0	26	0	0	34	(100)		
	<b>Net Expenditure</b>	<b>1,547</b>	<b>1,386</b>	<b>1,039</b>	<b>763</b>	<b>(276)</b>	<b>1,368</b>	<b>1,368</b>	<b>(18)</b>	<b>(1)</b>		
G62 Attendance & Welfare Serv	Expenditure	2,116	2,111	1,583	1,293	(290)	2,111	2,111	0	0	Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 10.12.2012	
	Income	(845)	(845)	(634)	(516)	118	(867)	(867)	(22)	3		
	<b>Net Expenditure</b>	<b>1,271</b>	<b>1,266</b>	<b>949</b>	<b>777</b>	<b>(172)</b>	<b>1,244</b>	<b>1,244</b>	<b>(22)</b>	<b>(2)</b>		
H57 Family Support & Protectio	Expenditure	5,496	4,361	3,271	2,677	(594)	4,314	4,349	(12)	(0)	Vote Budget Manager: Moksuda Uddin Budget Risk: Medium Date forecast last reviewed: 14.01.2013	
	Income	(1,083)	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>4,413</b>	<b>4,361</b>	<b>3,271</b>	<b>2,677</b>	<b>(594)</b>	<b>4,314</b>	<b>4,349</b>	<b>(12)</b>	<b>(0)</b>		
H63 Family Intervention Service	Expenditure	0	1,152	864	1,078	214	2,283	1,833	681	59	Vote Budget Manager: Nikki Bradley Budget Risk: Medium Date forecast last reviewed: 14.01.2013	
	Income	0	(1,078)	(809)	(436)	373	(2,209)	(1,762)	(684)	63		
	<b>Net Expenditure</b>	<b>0</b>	<b>74</b>	<b>55</b>	<b>642</b>	<b>587</b>	<b>74</b>	<b>71</b>	<b>(3)</b>	<b>(4)</b>		
G75 IT Social Care	Expenditure	705	542	407	377	(30)	544	544	2	0	Vote Budget Manager: Andrew Cross Budget Risk: Low	
	Income	(347)	(347)	(260)	0	260	(347)	(347)	0	0		
	<b>Net Expenditure</b>	<b>358</b>	<b>195</b>	<b>147</b>	<b>377</b>	<b>230</b>	<b>197</b>	<b>197</b>	<b>2</b>	<b>1</b>		



## CORPORATE MONTHLY BUDGET MONITORING - December

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		Proposed mitigating action and dates
<b>TOTAL FOR CHILDRENS SOCIAL CA</b>		Expenditure	50,875	50,733	38,051	32,824	(5,227)	52,150	52,111	1,379	102	05.11.2012
		Income	(4,657)	(4,783)	(3,591)	(1,546)	2,045	(6,369)	(6,665)	(1,881)	204	
		<b>Net Expenditure</b>	<b>46,218</b>	<b>45,950</b>	<b>34,460</b>	<b>31,278</b>	<b>(3,182)</b>	<b>45,781</b>	<b>45,446</b>	<b>(504)</b>	<b>(1)</b>	<b>Service Head: Steve Liddicott</b>
										0	0	
<b>G37 Youth &amp; Community Learning M&amp;A - TRANSFERRED FROM YPC</b>		Expenditure	269	269	202	144	(58)	237	237	(32)	(12)	
		Income			0	0	0		0	0	0	
		<b>Net Expenditure</b>	<b>269</b>	<b>269</b>	<b>202</b>	<b>144</b>	<b>(58)</b>	<b>237</b>	<b>237</b>	<b>(32)</b>	<b>(12)</b>	Vote Budget Manager: Mary Durkin Budget Risk: Medium Date forecast last reviewed: 21.11.2012
<b>G65 Transformation Project</b>		Expenditure	103	134	101	88	(13)	130	130	(4)	(3)	
		Income			0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>103</b>	<b>134</b>	<b>101</b>	<b>88</b>	<b>(13)</b>	<b>130</b>	<b>130</b>	<b>(4)</b>	<b>(3)</b>	Vote Budget Manager: Anthony Walters Budget Risk: Low Date forecast last reviewed: 08.11.2012
<b>G71 Strategy &amp; Policy</b>		Expenditure	818	817	613	414	(199)	770	770	(47)	(6)	
		Income	(26)	(26)	(20)	(6)	14	(12)	(12)	14	(54)	
		<b>Net Expenditure</b>	<b>792</b>	<b>791</b>	<b>593</b>	<b>408</b>	<b>(185)</b>	<b>758</b>	<b>758</b>	<b>(33)</b>	<b>(4)</b>	Vote Budget Manager: Layla Richards Budget Risk: Low Date forecast last reviewed: 11.01.2013
<b>G74 Equalities Development</b>		Expenditure	605	604	453	339	(114)	590	590	(14)	(2)	
		Income		0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>605</b>	<b>604</b>	<b>453</b>	<b>339</b>	<b>(114)</b>	<b>590</b>	<b>590</b>	<b>(14)</b>	<b>(2)</b>	Vote Budget Manager: Sasta Miah Budget Risk: Low Date forecast last reviewed: 11.01.2013
<b>TOTAL FOR DIRECTOR'S SERVICES</b>		Expenditure	1,795	1,824	1,369	985	(384)	1,727	1,727	(97)	(5)	
		Income	(26)	(26)	(20)	(6)	14	(12)	(12)	14	(54)	
		<b>Net Expenditure</b>	<b>1,769</b>	<b>1,798</b>	<b>1,349</b>	<b>979</b>	<b>(370)</b>	<b>1,715</b>	<b>1,715</b>	<b>(83)</b>	<b>(5)</b>	<b>Service Head: Isobel Cattermole</b>
<b>G79 CSF Resources Managemem</b>		Expenditure	246	240	180	183	3	256	256	16	7	
		Income	(47)	(47)	(35)	(28)	7	(55)	(55)	(8)	17	
		<b>Net Expenditure</b>	<b>199</b>	<b>193</b>	<b>145</b>	<b>155</b>	<b>10</b>	<b>201</b>	<b>201</b>	<b>8</b>	<b>4</b>	Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 14.01.2013
<b>G67 Commissioned Services</b>		Expenditure	1,927	1,837	1,378	1,064	(314)	1,837	1,837	0	0	no forecast was submitted this month therefore last month's figures were used
		Income	(1,257)	(1,170)	(878)	(311)	567	(1,170)	(1,170)	0	0	
		<b>Net Expenditure</b>	<b>670</b>	<b>667</b>	<b>500</b>	<b>753</b>	<b>253</b>	<b>667</b>	<b>667</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Karen Badgery Budget Risk: Low Date forecast last reviewed: 22.11.2012
<b>G68 Major Government Grant Funding</b>		Expenditure	0	0	0	0	0	0	0	0	0	
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: David Tully Budget Risk: Low Date forecast last reviewed: 14.01.2013

## CORPORATE MONTHLY BUDGET MONITORING - December 2012 7

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
G70 Childrens Information Systems	Expenditure	291	290	218	184	(34)	300	300	10	3	Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 15.01.2013	
	Income		0	0	(10)	(10)	(10)	(10)	(10)	0		
	<b>Net Expenditure</b>	<b>291</b>	<b>290</b>	<b>218</b>	<b>174</b>	<b>(44)</b>	<b>290</b>	<b>290</b>	<b>0</b>	<b>0</b>		
G72 Programme Management	Expenditure	175	174	131	100	(31)	167	167	(7)	(4)	Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 19.11.2012	
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>175</b>	<b>174</b>	<b>131</b>	<b>100</b>	<b>(31)</b>	<b>167</b>	<b>167</b>	<b>(7)</b>	<b>(4)</b>		
G80 Information & Support Services	Expenditure	358	356	267	228	(39)	356	356	0	0	Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed: N/A	
	Income		0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>358</b>	<b>356</b>	<b>267</b>	<b>228</b>	<b>(39)</b>	<b>356</b>	<b>356</b>	<b>0</b>	<b>0</b>		
G81 Building Dev & Tech Service	Expenditure	6,553	6,983	5,237	6,731	1,494	6,524	6,983	0	0	Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 07.12.2012	
	Income	(32)	(32)	(24)	0	24	(32)	(32)	0	0		
	<b>Net Expenditure</b>	<b>6,521</b>	<b>6,951</b>	<b>5,213</b>	<b>6,731</b>	<b>1,518</b>	<b>6,492</b>	<b>6,951</b>	<b>0</b>	<b>0</b>		
G82 Childrens Services Finance	Expenditure	949	941	706	631	(75)	983	983	42	4	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 14.01.2013	
	Income	(183)	(183)	(137)	(118)	19	(225)	(225)	(42)	23		
	<b>Net Expenditure</b>	<b>766</b>	<b>758</b>	<b>569</b>	<b>513</b>	<b>(56)</b>	<b>758</b>	<b>758</b>	<b>0</b>	<b>0</b>		
G83 CSF Human Resources GF	Expenditure	1,810	1,940	1,455	870	(585)	1,940	1,956	16	1	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 19.10.2012	
	Income	(250)	(380)	(285)	0	285	(380)	(380)	0	0		
	<b>Net Expenditure</b>	<b>1,560</b>	<b>1,560</b>	<b>1,170</b>	<b>870</b>	<b>(300)</b>	<b>1,560</b>	<b>1,576</b>	<b>16</b>	<b>1</b>		
G86 Professional Dev Centre	Expenditure	685	688	516	533	17	718	734	46	7	Vote Budget Manager: Clare Goodbody Budget Risk: Medium Date forecast last reviewed: 14.01.2013	
	Income	(594)	(594)	(446)	(466)	(20)	(560)	(570)	24	(4)		
	<b>Net Expenditure</b>	<b>91</b>	<b>94</b>	<b>70</b>	<b>67</b>	<b>(3)</b>	<b>158</b>	<b>164</b>	<b>70</b>	<b>74</b>		
G87 Contract Services	Expenditure	13,996	13,996	10,497	9,206	(1,291)	14,377	13,742	(254)	(2)	Catering surplus forecast of £500k to be transferred to DSG.  Vote Budget Manager: Michael Hales Budget Risk: High Date forecast last reviewed: 14.01.2013	
	Income	(13,996)	(13,996)	(10,497)	(7,952)	2,545	(14,377)	(13,742)	254	(2)		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,254</b>	<b>1,254</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
H82 Holding Account & Support Services	Expenditure	(34)	(86)	(90)	8,343	8,433	256	583	669	(778)	Forecast spend includes £31k for holding a/c deficits, £682k for prospective allocations of reserves and the offset of £590k for forecast overspends elsewhere in the department. The actual spend to date includes the central recharges waiting for reallocation.  Vote Budget Manager: David Tully	
	Income	(39)	(298)	(224)	0	224	(259)	(259)	39	(13)		
	<b>Net Expenditure</b>	<b>(73)</b>	<b>(384)</b>	<b>(314)</b>	<b>8,343</b>	<b>8,657</b>	<b>(3)</b>	<b>324</b>	<b>708</b>	<b>(184)</b>		

## CORPORATE MONTHLY BUDGET MONITORING - December 2013

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			
									£'000	%		
												Budget Risk: High Date forecast last reviewed: 14.01.2013
H87 Building & Technical Services	Expenditure	740	740	432	413	(19)	718	718	(22)	(3)		
	Income	(740)	(740)	(432)	(292)	140	(755)	(755)	(15)	2		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>121</b>	<b>121</b>	<b>(37)</b>	<b>(37)</b>	<b>(37)</b>	<b>0</b>		Vote Budget Manager: Neil Bartlett Budget Risk: High Date forecast last reviewed: 16.01.2013
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	27,696	28,099	20,927	28,486	7,559	28,432	28,615	516	2		
	Income	(17,138)	(17,440)	(12,958)	(9,177)	3,781	(17,823)	(17,198)	242	(1)		
	<b>Net Expenditure</b>	<b>10,558</b>	<b>10,659</b>	<b>7,969</b>	<b>19,309</b>	<b>11,340</b>	<b>10,609</b>	<b>11,417</b>	<b>758</b>	<b>7</b>	<b>Service Head: Kate Bingham</b>	
												0
G91 Revenue Holding Accounts	Expenditure	17,594	17,594	13,196	13,415	219	17,457	17,594	0	0		
	Income	(17,594)	(17,594)	(13,196)	(6,320)	6,876	(17,457)	(17,594)	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,095</b>	<b>7,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: David Tully Budget Risk: Various Date forecast last reviewed: 15.01.2013
G95 CCN Pooled Budgets	Expenditure	0	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		Vote Budget Manager: Khalida Khan Budget Risk: Low Date forecast last reviewed: N/A
TOTAL FOR HOLDING ACCOUNTS	Expenditure	17,594	17,594	13,196	13,415	219	17,457	17,594	0	0		
	Income	(17,594)	(17,594)	(13,196)	(6,320)	6,876	(17,457)	(17,594)	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,095</b>	<b>7,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>Service Head: Steve Liddicott</b>	
TOTAL FOR CSF GENERAL FUND	Expenditure	144,938	143,173	107,238	106,198	(1,040)	146,104	144,544	1,371	1	This represents the underspend on the Mayor's Bursary, with the remainder of the Directorate's budget balancing.	
	Income	(61,461)	(61,660)	(46,131)	(21,784)	24,347	(63,785)	(63,549)	(1,889)	3		
		<b>83,477</b>	<b>81,513</b>	<b>61,107</b>	<b>84,414</b>	<b>23,307</b>	<b>82,319</b>	<b>80,995</b>	<b>(518)</b>	<b>(1)</b>	<b>Director: Isobel Cattermole</b>	
Energy Costs (excluding schools, tenants,	222	222	167	43	(124)	222	222					

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
E01 Management & Admin	Expenditure	3,617	3,937	2,976	2,748	(228)	3,890	3,937	0	0	Variance to date reflects adjustments to support cost allocations
	Income	(3,617)	(3,662)	(2,746)	(2,655)	91	(3,615)	(3,662)	0	0	
	Net Expenditure	0	275	230	93	(137)	275	275	0	0	
										Vote Budget Manager: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012	
E02 Olympics	Expenditure	225	265	265	241	(24)	265	265	0	0	
	Income	0	(40)	(40)	(45)	(5)	(40)	(40)	0	0	
	Net Expenditure	225	225	225	196	(29)	225	225	0	0	
										Vote Budget Manager: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012	
Strategy & Resources Total	Expenditure	3,842	4,202	3,241	2,989	(252)	4,155	4,202	0	0	
	Income	(3,617)	(3,702)	(2,786)	(2,700)	86	(3,655)	(3,702)	0	0	
	Net Expenditure	225	500	455	289	(166)	500	500	0	0	
										Service Head: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012	
E10 Public Realm M&A	Expenditure	719	718	539	509	(30)	718	718	0	0	
	Income	(728)	(718)	(52)	(49)	3	(718)	(718)	0	0	
	Net Expenditure	(9)	0	487	460	(27)	0	0	0	0	
										Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012	
E12 Transportation & Highways	Expenditure	11,134	11,564	5,374	8,161	2,787	11,306	11,564	0	0	Variance to date reflects timing issues in processing large value payments with contractor and profiling of depreciation
	Income	(4,606)	(4,641)	(3,562)	(2,100)	1,462	(4,616)	(4,641)	0	0	
	Net Expenditure	6,528	6,923	1,812	6,061	4,249	6,690	6,923	0	0	
										Vote Budget Manager: Margaret Cooper Budget Risk: High Date forecast last reviewed: December 2012	
E15 Clean & Green	Expenditure	31,633	34,762	23,228	22,043	(1,185)	35,055	34,762	0	0	Variance to date reflects timing delays in processing high value invoices.
	Income	(7,103)	(7,357)	(4,749)	(4,534)	215	(7,612)	(7,357)	0	0	
	Net Expenditure	24,530	27,405	18,479	17,509	(970)	27,443	27,405	0	0	
										Vote Budget Manager: Simon Baxter Budget Risk: High Date forecast last reviewed: December 2012	
E23 Concessionary Fares	Expenditure	7,968	8,576	6,248	6,158	(90)	8,576	8,576	0	0	
	Income	0	(11)	(8)	(11)	(3)	(11)	(11)	0	0	
	Net Expenditure	7,968	8,565	6,240	6,147	(93)	8,565	8,565	0	0	
										Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012	
E24 Parking Control	Expenditure	7,856	7,903	5,957	5,858	(99)	7,662	7,903	0	0	
	Income	(7,856)	(7,903)	(11,639)	(11,639)	0	(7,662)	(7,903)	0	0	
	Net Expenditure	0	0	(5,682)	(5,781)	(99)	0	0	0	0	
										Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012	
Public Realm Total	Expenditure	59,310	63,523	41,346	42,729	1,383	63,317	63,523	0	0	
	Income	(20,293)	(20,630)	(20,010)	(18,333)	1,677	(20,619)	(20,630)	0	0	
	Net Expenditure	39,017	42,893	21,336	24,396	3,060	42,698	42,893	0	0	
										Service Head: Jamie Blake	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
E80 Safer Communities Management	Expenditure	151	171	128	186	58	171	171	0		Vote Budget Manager: Andy Bamber Budget Risk: Low Date forecast last reviewed: December 2012
	Income	(155)	(171)	(128)	(116)	12	(155)	(171)	0		
	<b>Net Expenditure</b>	<b>(4)</b>	<b>0</b>	<b>0</b>	<b>70</b>	<b>70</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>0</b>	
E81 Community Safety Partnership, DV & HC	Expenditure	2,425	2,589	1,466	1,078	(388)	2,588	2,589	0		Variance to date due to timing issues on large payment to Metropolitan Police. Vote Budget Manager: Emily Fieran-Reed Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	(321)	(393)	(237)	(193)	44	(393)	(393)	0		
	<b>Net Expenditure</b>	<b>2,104</b>	<b>2,196</b>	<b>1,229</b>	<b>885</b>	<b>(344)</b>	<b>2,195</b>	<b>2,196</b>	<b>0</b>	<b>0</b>	
E83 Enforcement & Intervention	Expenditure	2,434	2,337	1,717	1,850	133	2,335	2,337	0		Variance to date reflects timing of payment of invoices. Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	(196)	(176)	(113)	(147)	(34)	(176)	(176)	0		
	<b>Net Expenditure</b>	<b>2,238</b>	<b>2,161</b>	<b>1,604</b>	<b>1,703</b>	<b>99</b>	<b>2,159</b>	<b>2,161</b>	<b>0</b>	<b>0</b>	
E84 Drugs Action Team	Expenditure	5,732	5,707	4,109	3,520	(589)	5,704	5,707	0		In year variances due to timing/budget profiling issues Vote Budget Manager: Rachael Sadegh Budget Risk: Low Date forecast last reviewed: December 2012
	Income	(4,161)	(4,161)	(3,794)	(3,621)	173	(4,161)	(4,161)	0		
	<b>Net Expenditure</b>	<b>1,571</b>	<b>1,546</b>	<b>315</b>	<b>(101)</b>	<b>(416)</b>	<b>1,543</b>	<b>1,546</b>	<b>0</b>	<b>0</b>	
E85 Env Commercial Services	Expenditure	4,337	4,632	3,439	3,315	(124)	4,635	4,632	0		In year variances due to timing/budget profiling issues Vote Budget Manager: Collin Perrins Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	(1,345)	(1,674)	(1,430)	(1,716)	(286)	(1,674)	(1,674)	0		
	<b>Net Expenditure</b>	<b>2,992</b>	<b>2,958</b>	<b>2,009</b>	<b>1,599</b>	<b>(410)</b>	<b>2,961</b>	<b>2,958</b>	<b>0</b>	<b>0</b>	
E86 Env Health Protection Services	Expenditure	4,221	4,208	3,042	2,975	(67)	4,203	4,208	0		Vote Budget Manager: Andrew Weaver Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	(922)	(986)	(651)	(621)	30	(986)	(986)	0		
	<b>Net Expenditure</b>	<b>3,299</b>	<b>3,222</b>	<b>2,391</b>	<b>2,354</b>	<b>(37)</b>	<b>3,217</b>	<b>3,222</b>	<b>0</b>	<b>0</b>	
E87 Youth & Connexions Service	Expenditure	0	8,839	6,629	4,993	(1,636)	8,839	8,839	0		In year variances due to timing/budget profiling issues Vote Budget Manager: Dinar Hossain Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	0	(3,296)	(2,472)	(320)	2,152	(3,296)	(3,296)	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>5,543</b>	<b>4,157</b>	<b>4,673</b>	<b>516</b>	<b>5,543</b>	<b>5,543</b>	<b>0</b>	<b>0</b>	
Safer Communities Total	Expenditure	19,300	28,483	20,530	17,917	(2,613)	28,475	28,483	0	0	Service Head: Andy Bamber
	Income	(7,100)	(10,857)	(8,825)	(6,734)	2,091	(10,841)	(10,857)	0	0	
	<b>Net Expenditure</b>	<b>12,200</b>	<b>17,626</b>	<b>11,705</b>	<b>11,183</b>	<b>(522)</b>	<b>17,634</b>	<b>17,626</b>	<b>0</b>	<b>0</b>	
E40 Divisional Management	Expenditure	134	129	97	144	47	129	129	0	0	Vote Budget Manager: Heather Bonfield Budget Risk: Low Date forecast last reviewed: December 2012
	Income	(134)	(129)	(97)	(114)	(17)	(129)	(129)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
E41 Idea Stores	Expenditure	8,401	8,162	5,986	6,187	201	8,167	8,162	0	0	Variance to date due to timing/budget profiling issues Vote Budget Manager: Judith St John Budget Risk: Medium Date forecast last reviewed: December 2012
	Income	(1,233)	(1,233)	(913)	(898)	15	(1,233)	(1,233)	0	0	
	<b>Net Expenditure</b>	<b>7,168</b>	<b>6,929</b>	<b>5,073</b>	<b>5,289</b>	<b>216</b>	<b>6,934</b>	<b>6,929</b>	<b>0</b>	<b>0</b>	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
E42 Sports & Physical Activity	Expenditure	3,892	4,058	3,404	3,601	197	4,044	4,058	0	0	Variance to date due to timing/budget profiling issues
	Income	(338)	(379)	(66)	95	161	(379)	(379)	0	0	
	<b>Net Expenditure</b>	<b>3,554</b>	<b>3,679</b>	<b>3,338</b>	<b>3,696</b>	<b>358</b>	<b>3,665</b>	<b>3,679</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Lisa Pottinger Budget Risk: High Date forecast last reviewed: December 2012
E43 Parks & Open Spaces	Expenditure	3,153	3,282	2,425	2,675	250	3,263	3,282	0	0	Variance to date reflects timing of payment of invoices.
	Income	(221)	(231)	(174)	(208)	(34)	(231)	(231)	0	0	
	<b>Net Expenditure</b>	<b>2,932</b>	<b>3,051</b>	<b>2,251</b>	<b>2,467</b>	<b>216</b>	<b>3,032</b>	<b>3,051</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Michael Rowan Budget Risk: Medium Date forecast last reviewed: December 2012
E44 Arts & Events	Expenditure	2,261	2,377	1,917	2,176	259	2,368	2,377	0	0	Variance to date reflects timing issues/profiling of event income
	Income	(984)	(984)	(809)	(1,255)	(446)	(984)	(984)	0	0	
	<b>Net Expenditure</b>	<b>1,277</b>	<b>1,393</b>	<b>1,108</b>	<b>921</b>	<b>(187)</b>	<b>1,384</b>	<b>1,393</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Steve Murray Budget Risk: Low Date forecast last reviewed: December 2012
E45 Mile End Park	Expenditure	763	741	539	565	26	741	741	0	0	
	Income	(763)	(741)	(562)	(735)	(173)	(746)	(741)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>(23)</b>	<b>(170)</b>	<b>(147)</b>	<b>(5)</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Michael Rowan Budget Risk: Low Date forecast last reviewed: December 2012
E47 Lifelong Learning	Expenditure	5,219	5,317	3,348	3,663	315	5,317	5,317	0	0	
	Income	(3,553)	(3,553)	(187)	(165)	22	(3,553)	(3,553)	0	0	
	<b>Net Expenditure</b>	<b>1,666</b>	<b>1,764</b>	<b>3,161</b>	<b>3,498</b>	<b>337</b>	<b>1,764</b>	<b>1,764</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: December 2012
E48 Community Languages	Expenditure	0	1,093	819	695	(124)	1,093	1,093	0	0	Variance to date due to timing/budget profiling issues
	Income	0	(306)	(230)	(252)	(22)	(306)	(306)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>787</b>	<b>589</b>	<b>443</b>	<b>(146)</b>	<b>787</b>	<b>787</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Jamal Uddin Budget Risk: Low Date forecast last reviewed: December 2012
Cultural Services Total	Expenditure	23,823	25,159	18,535	19,706	1,171	25,122	25,159	0	0	
	Income	(7,226)	(7,556)	(3,038)	(3,532)	(494)	(7,561)	(7,556)	0	0	
	<b>Net Expenditure</b>	<b>16,597</b>	<b>17,603</b>	<b>15,497</b>	<b>16,174</b>	<b>677</b>	<b>17,561</b>	<b>17,603</b>	<b>0</b>	<b>0</b>	Service Head: Heather Bonfield
E71 Service Integration	Expenditure	404	404	303	203	(100)	404	404	0	0	
	Income	0	0	0	(35)	(35)	0	0	0	0	
	<b>Net Expenditure</b>	<b>404</b>	<b>404</b>	<b>303</b>	<b>168</b>	<b>(135)</b>	<b>404</b>	<b>404</b>	<b>0</b>	<b>0</b>	Service Head: Shazia Hussain Budget Risk: Medium Date forecast last reviewed: December 2012
Service Integration Total											

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k
									£'000	%	
		Proposed mitigating action and dates									
<b>E30 Fleet Management</b>	Expenditure	922	922	651	1,279	628	1,422	1,422	500	54	Variance to date reflects higher projected level of activity
	Income	(922)	(922)	(614)	(1,256)	(642)	(1,422)	(1,422)	(500)	54	Variance to date reflects higher projected level of activity
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>23</b>	<b>(14)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>E31 Passenger Transport</b>	Expenditure	4,937	4,937	3,599	3,442	(157)	5,137	4,937	0	0	Variance to date due to timing differences with payment of invoices.
	Income	(4,937)	(4,937)	(3,317)	(3,234)	83	(5,137)	(4,937)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>282</b>	<b>208</b>	<b>(74)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>E32 DSO Vehicle Workshop</b>	Expenditure	456	456	342	308	(34)	456	456	0	0	
	Income	(456)	(456)	(308)	(242)	66	(456)	(456)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>34</b>	<b>66</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>E82 Street Trading</b>	Expenditure	2,314	2,314	1,739	1,391	(348)	2,314	2,314	0	0	Variance to date due to timing of raising quarterly invoices in advance to stall-holders.
	Income	(2,314)	(2,314)	(1,739)	(2,005)	(266)	(2,314)	(2,314)	0	0	
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(614)</b>	<b>(614)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL FOR COMMUNITIES, LOCALITIES &amp; CULTURE</b>	Expenditure	115,308	130,400	90,286	89,964	(322)	130,802	130,900	500	0	
	Income	(46,865)	(51,374)	(40,637)	(38,071)	2,566	(52,005)	(51,874)	(500)	1	
	<b>Net Expenditure</b>	<b>68,443</b>	<b>79,026</b>	<b>49,649</b>	<b>51,893</b>	<b>2,244</b>	<b>78,797</b>	<b>79,026</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)			751,526	590,945	(160,581)						

## CORPORATE MONTHLY BUDGET MONITORING - December 2012

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		%	
<b>J04 BC Revenue</b>	Expenditure	574	547	411	434	23	531	596	49	9			
	Income	(347)	(316)	(237)	(103)	134	(398)	(389)	(73)	23			
	<b>Net Expenditure</b>	<b>227</b>	<b>231</b>	<b>174</b>	<b>331</b>	<b>157</b>	<b>133</b>	<b>207</b>	<b>(24)</b>	<b>(10)</b>			Vote Budget Manager: Owen Whalley Budget Risk: Low
<b>J06 Development Decisions</b>	Expenditure	1,848	1,742	1,307	1,339	32	1,764	1,761	19	1			
	Income	(1,967)	(1,967)	(1,475)	(1,525)	(50)	(2,117)	(2,083)	(116)	6			Increased statutory fee income 15% was introduced in November 2012 as per legislation.
	<b>Net Expenditure</b>	<b>(119)</b>	<b>(225)</b>	<b>(168)</b>	<b>(186)</b>	<b>(18)</b>	<b>(353)</b>	<b>(322)</b>	<b>(97)</b>	<b>43</b>			Vote Budget Manager: Owen Whalley Budget Risk: High
<b>K99 Building Control Trading Account</b>	Expenditure												
	Income	1,000	1,062	796	489	(307)	990	792	(270)	(25)			Overspend due to the anticipated income less than what we have budgeted, this is under review and directorate is monitoring the income thoroughly monthly basis with the service manager.
		(1,000)	(1,073)	(805)	(459)	346	(990)	(689)	384	(36)			<b>Budget Risks:</b> Competitive markets - potential decrease in activities, this is being monitored very closely with the head of service, costs reduced to reflect the activities
	<b>Net Expenditure</b>	<b>0</b>	<b>(11)</b>	<b>(9)</b>	<b>30</b>	<b>39</b>	<b>0</b>	<b>103</b>	<b>114</b>	<b>(1,036)</b>			Vote Budget Manager: Owen Whalley Budget Risk: High
<b>J44 Application Support</b>	Expenditure												
	Income	505	865	649	356	(293)	869	841	(24)	(3)			Due to vacant posts
		(287)	(817)	(613)	(449)	164	(817)	(886)	(69)	8			
	<b>Net Expenditure</b>	<b>218</b>	<b>48</b>	<b>36</b>	<b>(93)</b>	<b>(129)</b>	<b>52</b>	<b>(45)</b>	<b>(93)</b>	<b>(194)</b>			Vote Budget Manager: Budget Risk:
<b>J45 Planning Projects &amp; Initiative</b>	Expenditure	0	0	0	241	241	350	262	262	0			
	Income	0	0	0	(113)	(113)	(350)	(261)	(261)	0			One off project costs - funded by s106 at the year income will be applied against the expenditure
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>128</b>	<b>128</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>			Vote Budget Manager: Budget Risk:
<b>J46 Plan Making and Plan Delivery</b>	Expenditure	1,795	2,077	1,558	1,102	(456)	1,795	1,908	(169)	(8)			Underspend due to service being restructured, vacant posts
	Income	(90)	(366)	(275)	(83)	192	(90)	(366)	0	0			
	<b>Net Expenditure</b>	<b>1,705</b>	<b>1,711</b>	<b>1,283</b>	<b>1,019</b>	<b>(264)</b>	<b>1,705</b>	<b>1,542</b>	<b>(169)</b>	<b>(10)</b>			Vote Budget Manager: Budget Risk:
<b>J47 PBC Management</b>	Expenditure	261	261	196	197	1	261	263	2	1			
	Income	(48)	(48)	(36)	0	36	(48)	(48)	0	0			
	<b>Net Expenditure</b>	<b>213</b>	<b>213</b>	<b>160</b>	<b>197</b>	<b>37</b>	<b>213</b>	<b>215</b>	<b>2</b>	<b>1</b>			Vote Budget Manager: Budget Risk:
<b>K98 Local Land Charges Account</b>	Expenditure												
	Income	492		0		0			0	0			budget consolidated within the application support J44
		(430)		0		0			0	0			
	<b>Net Expenditure</b>	<b>62</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			Vote Budget Manager: Owen Whalley Budget Risk: High
<b>TOTAL FOR DEVELOPMENT &amp; BUILDING CONTROL</b>	Expenditure												
	Income	6,475	6,554	4,917	4,158	(759)	6,560	6,423	(131)	(26)			Underspend due to some vacant posts and variance on income due to profiled income relating to recharges will be applied at the year end.
		(4,169)	(4,587)	(3,441)	(2,732)	709	(4,810)	(4,722)	(135)	2			
	<b>Net Expenditure</b>	<b>2,306</b>	<b>1,967</b>	<b>1,476</b>	<b>1,426</b>	<b>(50)</b>	<b>1,750</b>	<b>1,701</b>	<b>(266)</b>	<b>(24)</b>			Service Head: Owen Whalley



DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>J08 Programmes and Projects Funding</b>	Expenditure	25	25	19	332	313	25	432	407	1,628		Various regeneration projects - which will be recharged to capital
	Income	0	0	0	0	0		(415)	(415)	(100)		Reserves re: Ocean Regeneration Trust
	<b>Net Expenditure</b>	<b>25</b>	<b>25</b>	<b>19</b>	<b>332</b>	<b>313</b>	<b>25</b>	<b>17</b>	<b>(8)</b>	<b>(32)</b>		Vote Budget Manager: Chris Holme Budget Risk: Low
<b>J12 Resources</b>	Expenditure	2,158	2,051	1,538	1,882	344	2,158	2,549	498	24		Relating to one off project staff costs - funded by HRA and Capital
	Income	(559)	(546)	(410)	(488)	(78)	(559)	(1,029)	(483)	88		Reserves drawdown to finance one off project spend, Recharges to capital for one off project costs
	<b>Net Expenditure</b>	<b>1,599</b>	<b>1,505</b>	<b>1,128</b>	<b>1,394</b>	<b>266</b>	<b>1,599</b>	<b>1,520</b>	<b>15</b>	<b>1</b>		Vote Budget Manager: Chris Holme Budget Risk: Low
<b>TOTAL FOR RESOURCES</b>	Expenditure	2,183	2,076	1,557	2,214	657	2,183	2,981	905	44		
	Income	(559)	(546)	(410)	(488)	(78)	(559)	(1,444)	(898)	164		
	<b>Net Expenditure</b>	<b>1,624</b>	<b>1,530</b>	<b>1,147</b>	<b>1,726</b>	<b>579</b>	<b>1,624</b>	<b>1,537</b>	<b>7</b>	<b>0</b>		Service Head: Chris Holme
<b>J14 Management &amp; Support Services</b>	Expenditure	1,425	1,855	1,392	215	(1,177)	1,855	1,813	(42)	(2)		Support services recharge to be re-allocated
	Income	(20)	(20)	(15)	(37)	(22)	(20)	(20)	0	0		Recharge to HRA
	<b>Net Expenditure</b>	<b>1,405</b>	<b>1,835</b>	<b>1,377</b>	<b>178</b>	<b>(1,199)</b>	<b>1,835</b>	<b>1,793</b>	<b>(42)</b>	<b>(2)</b>		Budget Risk: Aman Dalvi Low
<b>J16 Asset Management</b>	Expenditure	1,724	1,692	1,269	1,297	28	1,692	1,720	28	2		
	Income	(643)	(643)	(482)	(280)	202	(643)	(593)	50	(8)		
	<b>Net Expenditure</b>	<b>1,081</b>	<b>1,049</b>	<b>787</b>	<b>1,017</b>	<b>230</b>	<b>1,049</b>	<b>1,127</b>	<b>78</b>	<b>7</b>		Service Head: Ann Sutcliffe Budget Risk: Medium
<b>J18 Olympics</b>	Expenditure	672	704	528	140	(388)	672	704	0	0		
	Income	(87)	(114)	(85)	(9)	76	(87)	(123)	(9)	8		
	<b>Net Expenditure</b>	<b>585</b>	<b>590</b>	<b>443</b>	<b>131</b>	<b>(312)</b>	<b>585</b>	<b>581</b>	<b>(9)</b>	<b>(2)</b>		Service Head: Chris Holme Budget Risk: Low
<b>J20 Strategy, Regeneration and Sustainability</b>	Expenditure	7,528	7,507	5,630	4,279	(1,351)	7,505	7,942	435	6		Forecast also includes New Home Bonus £4.3m Transfer to Reserve to finance Decent Homes Capital programme.
	Income	(1,737)	(1,737)	(1,303)	(934)	369	(1,737)	(1,950)	(213)	12		
	<b>Net Expenditure</b>	<b>5,791</b>	<b>5,770</b>	<b>4,327</b>	<b>3,345</b>	<b>(982)</b>	<b>5,768</b>	<b>5,992</b>	<b>222</b>	<b>4</b>		Service Head: Jackie Odunoye Budget Risk: Medium

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR										
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %		Explanation of any variance that is considered to be significant and all variances greater than £100k	
		Proposed mitigating action and dates										
J22 Housing Regeneration	Expenditure	368	368	276	329	53	368	445	77	21	Budget Risks: pressures on revenue due to costs of dealing with the capital asset portfolio – the on-going requirement for the Directorate to explore possible development opportunities has led to additional project feasibility and development costs being incurred.	
	Income	(420)	(420)	(315)	(17)	297	(420)	(472)	(52)	12		
	Net Expenditure	(52)	(52)	(39)	312	350	(52)	(27)	25	(48)		Service Head Budget Risk: Jackie Odunoye Medium
J24 Employment & Enterprise	Expenditure	2,128	2,240	1,680	1,489	(191)	2,219	2,269	29	1	Additional project related costs - one off funded by Reserve, reflected in income	
	Income	(1,145)	(1,170)	(878)	(454)	424	(1,145)	(1,197)	(27)	2		
	Net Expenditure	983	1,070	802	1,035	233	1,074	1,072	2	0		Service Head Budget Risk: Chris Holme Low
J26 Lettings	Expenditure	2,610	2,566	1,924	1,697	(227)	2,610	2,273	(293)	(11)	Due to vacant posts	
	Income	(1,480)	(1,480)	(1,110)	(1,003)	107	(1,480)	(1,337)	143	(10)		
	Net Expenditure	1,130	1,086	814	694	(120)	1,130	936	(150)	(14)		Service Head Budget Risk: Colin Cormack Low
J30 BSF Programme	Expenditure	1,155	1,155	867	630	(237)	1,155	1,187	32	3	Project staff costs - recharged to BSF capital - this is reflected in the income	
	Income	(940)	(940)	(705)	(551)	154	(940)	(972)	(32)	3		
	Net Expenditure	215	215	162	79	(83)	215	215	0	0		Service Head Budget Risk: Ann Sutcliffe Medium
J32 Admin Buildings	Expenditure	20,136	20,070	15,053	15,681	628	20,033	20,164	94	0	Variance due to recharges will to be processed and recharged , e.g., relating to NNDR & energy, recharges	
	Income	(18,289)	(18,289)	(13,717)	(14,656)	(939)	(18,289)	(18,587)	(298)	2		
	Net Expenditure	1,847	1,781	1,336	1,025	(311)	1,744	1,577	(204)	(11)		Service Head Budget Risk: Ann Sutcliffe Low
J34 Depots	Expenditure	371	262	196	305	109	283	413	151	58		
	Income	(459)	(459)	(344)	(244)	100	(459)	(551)	(92)	20		
	Net Expenditure	(88)	(197)	(148)	61	209	(176)	(138)	59	(30)		Service Head Budget Risk: Ann Sutcliffe High
J40 Homeless & Housing Advice	Expenditure										Budget Risk: Pressures have arisen on the Bad Debts provision as a result of a lower recovery of rental income through the housing benefit system than historically budgeted. This has arisen from the introduction by the DWP of the new 'Automated Transfers to Local Authority System' (ATLAS II), which has resulted in client entitlement to benefits now being adjusted in real time.	
	Income	31,274	31,274	23,455	23,160	(295)	31,274	31,940	666	2		
	Net Expenditure	(30,121)	(30,121)	(22,591)	(23,173)	(582)	(30,121)	(30,788)	(667)	2		Vote Budget Manager: Budget Risk: C.Cormack High
TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	78,049	78,323	58,744	55,594	(3,150)	78,409	80,274	1,951	2	Director: Jackie Odunoye	
	Income	(60,069)	(60,526)	(45,396)	(44,578)	817	(60,710)	(62,756)	(2,230)	4		
	Net Expenditure	17,980	17,797	13,348	11,016	(2,333)	17,699	17,518	(279)	(2)		

DEVELOPMENT & RENEWAL (General Fund)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %			
<b>SERVICE TRANSFER TO/FROM OTHER DIRECTORATES</b>												
J48 Third Sector Team - transfer from CE	Expenditure	2,282	2,493	1,870	1,522	(348)	2,393	2,742	249	10	<b>Budget Risks:</b> The employee costs exceeds the base budget that was inherited by the Directorate incorporates a shortfall in resources of approximately £200k, including staff numbers that exceed the establishment  Vote Budget Manager: Chris Holme Budget Risk: High	
	Income	(50)	(50)	(38)	(20)	18	(50)	(20)	30	(60)		
	<b>Net Expenditure</b>	<b>2,232</b>	<b>2,443</b>	<b>1,832</b>	<b>1,502</b>	<b>(330)</b>	<b>2,343</b>	<b>2,722</b>	<b>279</b>	<b>11</b>		
<b>REVISED TOTAL FOR DEVELOPMENT &amp; RENEWAL</b>												
	Expenditure	80,331	80,816	60,614	57,116	(3,498)	80,802	83,016	2,200	3	<b>Budget Risks:</b> Third sector employee costs, potential forecast risks of £248k.  Director: Aman Dalvi	
	Income	(60,119)	(60,576)	(45,434)	(44,598)	836	(60,760)	(62,776)	(2,200)	4		
	<b>Net Expenditure</b>	<b>20,212</b>	<b>20,240</b>	<b>15,180</b>	<b>12,518</b>	<b>(2,662)</b>	<b>20,042</b>	<b>20,240</b>	<b>0</b>	<b>0</b>		
<b>Energy Costs</b> (excluding schools, tenants, leaseholders)			395,767	345,700	(50,067)						Include only Council's Admin buildings and Depot. These costs are recharged across the directorates as part of the accommodation costs	

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates	
									£'000	%		
R34 Internal Audit	Expenditure	814	805	604	671	67	805	805	0	0	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end. Vote Budget Manager: Minesh Jani Budget Risk: Low Date forecast last reviewed: 13/12/2012	
	Income	(817)	(817)	(613)	(691)	(78)	(817)	(817)	0	0		
	<b>Net Expenditure</b>	<b>(3)</b>	<b>(12)</b>	<b>(9)</b>	<b>(20)</b>	<b>(11)</b>	<b>(12)</b>	<b>(12)</b>	<b>0</b>	<b>0</b>		
R40 Risk Management	Expenditure	575	575	431	479	48	575	575	0	0	Vote Budget Manager: Minesh Jani Budget Risk: Low Date forecast last reviewed: 13/12/2012	
	Income	(575)	(575)	(431)	(479)	(48)	(575)	(575)	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR AUDIT &amp; RISK</b>	Expenditure	1,389	1,380	1,035	1,150	115	1,380	1,380	0	0	<b>Service Head: Minesh Jani</b>	
	Income	(1,392)	(1,392)	(1,044)	(1,170)	(126)	(1,392)	(1,392)	0	0		
	<b>Net Expenditure</b>	<b>(3)</b>	<b>(12)</b>	<b>(9)</b>	<b>(20)</b>	<b>(11)</b>	<b>(12)</b>	<b>(12)</b>	<b>0</b>	<b>0</b>		
R36 Council Tax & NNDR	Expenditure	38,050	37,966	28,475	26,443	(2,032)	37,966	37,966	0	0	Vote Budget Manager: Roger Jones Budget Risk: Medium Date forecast last reviewed: 31/01/2013	
	Income	(35,705)	(35,655)	(26,741)	(24,710)	2,031	(35,655)	(35,655)	0	0		
	<b>Net Expenditure</b>	<b>2,345</b>	<b>2,311</b>	<b>1,734</b>	<b>1,733</b>	<b>(1)</b>	<b>2,311</b>	<b>2,311</b>	<b>0</b>	<b>0</b>		
R42 Debtors Income Service	Expenditure	910	898	674	644	(30)	898	898	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013	
	Income	(910)	(910)	(683)	(696)	(13)	(910)	(910)	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>(12)</b>	<b>(9)</b>	<b>(52)</b>	<b>(43)</b>	<b>(12)</b>	<b>(12)</b>	<b>0</b>	<b>0</b>		
R44 Cashiers	Expenditure	398	380	285	373	88	380	380	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013	
	Income	(398)	(398)	(299)	(358)	(59)	(398)	(398)	0	0		
	<b>Net Expenditure</b>	<b>0</b>	<b>(18)</b>	<b>(14)</b>	<b>15</b>	<b>29</b>	<b>(18)</b>	<b>(18)</b>	<b>0</b>	<b>0</b>		
R48 Information Services	Expenditure	7,487	11,211	8,408	12,115	3,707	11,211	11,211	0	0	Budget to date versus the actuals to date variance reflects anticipated expenditure to be incurred as the ICT contract progresses during 2012-13 and also repayments by Agilisys that will net this expenditure down. Vote Budget Manager: Manjit Soroya Budget Risk: Low Date forecast last reviewed: 28/01/2013	
	Income	(6,906)	(7,599)	(5,699)	(9,406)	(3,707)	(7,599)	(7,599)	0	0		
	<b>Net Expenditure</b>	<b>581</b>	<b>3,612</b>	<b>2,709</b>	<b>2,709</b>	<b>0</b>	<b>3,612</b>	<b>3,612</b>	<b>0</b>	<b>0</b>		
R50 Customer Access	Expenditure	5,339	4,692	3,519	3,455	(64)	4,692	4,692	0	0	The budget to date versus the actuals to date reflects accruals and SLA income to be received during the financial year. Vote Budget Manager: Claire Symonds Budget Risk: Medium Date forecast last reviewed: 21/01/2013	
	Income	(2,305)	(2,118)	(1,589)	(1,455)	134	(2,118)	(2,118)	0	0		
	<b>Net Expenditure</b>	<b>3,034</b>	<b>2,574</b>	<b>1,930</b>	<b>2,000</b>	<b>70</b>	<b>2,574</b>	<b>2,574</b>	<b>0</b>	<b>0</b>		
R54 Housing Benefits	Expenditure	249,924	249,924	187,443	198,835	11,392	250,924	250,924	1,000	40%	Projected net adjustment to housing benefits - £1M - due to changes in Housing Benefits subsidy at the start of the financial year affecting the levels of overpayments and their qualification for subsidy grant income. Vote Budget Manager: Steve Hill Budget Risk: Medium Date forecast last reviewed: 31/01/2013	
	Income	(249,429)	(249,429)	(187,072)	(197,714)	(10,642)	(249,429)	(249,429)	0	0%		
	<b>Net Expenditure</b>	<b>495</b>	<b>495</b>	<b>371</b>	<b>1,121</b>	<b>750</b>	<b>1,495</b>	<b>1,495</b>	<b>1,000</b>			
R58 Benefits Admin	Expenditure	7,251	7,151	5,363	6,066	703	7,151	7,151	0	0	Vote Budget Manager: Steve Hill Budget Risk: Low Date forecast last reviewed: 31/01/2013	
	Income	(6,216)	(6,216)	(4,662)	(5,365)	(703)	(6,216)	(6,216)	0	0		
	<b>Net Expenditure</b>	<b>1,035</b>	<b>935</b>	<b>701</b>	<b>701</b>	<b>0</b>	<b>935</b>	<b>935</b>	<b>0</b>	<b>0</b>		

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates	
									£'000	%		
<b>R60 Reprographics</b>		Expenditure	478	478	359	371	12	478	478	0	0	
		Income	(478)	(478)	(359)	(310)	49	(478)	(478)	0	0	
		<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61</b>	<b>61</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Steve Burr Budget Risk: Low Date forecast last reviewed: 14/01/2013
<b>R70 ICT Client</b>		Expenditure	0	540	405	359	(46)	540	540	0	0	
		Income	0	0	0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>0</b>	<b>540</b>	<b>405</b>	<b>359</b>	<b>(46)</b>	<b>540</b>	<b>540</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Manjit Soroya Budget Risk: Low Date forecast last reviewed: 28/01/2013
<b>TOTAL FOR CUSTOMER ACCESS &amp; ICT</b>		Expenditure	309,837	313,240	234,931	248,661	13,730	313,762	314,240	1,000	0	
		Income	(302,347)	(302,803)	(227,104)	(240,014)	(12,910)	(302,325)	(302,803)	0	0	
		<b>Net Expenditure</b>	<b>7,490</b>	<b>10,437</b>	<b>7,827</b>	<b>8,647</b>	<b>820</b>	<b>11,437</b>	<b>11,437</b>	<b>1,000</b>	<b>10</b>	<b>Service Head: Claire Symonds</b>
<b>R38 Procurement</b>		Expenditure	1,081	1,274	956	906	(50)	1,274	1,274	0	0	
		Income	(1,081)	(1,081)	(811)	(912)	(101)	(1,081)	(1,081)	0	0	
		<b>Net Expenditure</b>	<b>0</b>	<b>193</b>	<b>145</b>	<b>(6)</b>	<b>(151)</b>	<b>193</b>	<b>193</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Claire Symonds Budget Risk: Low Date forecast last reviewed: 24/01/2013
<b>R46 Payments</b>		Expenditure	446	446	335	338	3	446	446	0	0	
		Income	(445)	(445)	(334)	(337)	(3)	(445)	(445)	0	0	
		<b>Net Expenditure</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Paul Thorogood Budget Risk: Low Date forecast last reviewed: 15/01/2013
<b>TOTAL FOR PROCUREMENT &amp; PAYMENTS</b>		Expenditure	1,527	1,720	1,291	1,244	(47)	1,720	1,720	0	0	
		Income	(1,526)	(1,526)	(1,145)	(1,249)	(104)	(1,526)	(1,526)	0	0	
		<b>Net Expenditure</b>	<b>1</b>	<b>194</b>	<b>146</b>	<b>(5)</b>	<b>(151)</b>	<b>194</b>	<b>194</b>	<b>0</b>	<b>0</b>	<b>Service Head: Claire Symonds</b>
<b>R32 Corporate Finance</b>		Expenditure	2,431	2,412	1,809	1,810	1	2,412	2,412	0	0	
		Income	(2,446)	(2,446)	(1,835)	(1,835)	0	(2,446)	(2,446)	0	0	
		<b>Net Expenditure</b>	<b>(15)</b>	<b>(34)</b>	<b>(26)</b>	<b>(25)</b>	<b>1</b>	<b>(34)</b>	<b>(34)</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Alan Finch Budget Risk: Low Date forecast last reviewed: 17/01/2013
<b>R82 Non-Distributed Costs</b>		Expenditure	255	255	191	191	0	255	255	0	0	
		Income			0	0	0	0	0	0	0	
		<b>Net Expenditure</b>	<b>255</b>	<b>255</b>	<b>191</b>	<b>191</b>	<b>0</b>	<b>255</b>	<b>255</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Alan Finch Budget Risk: Low Date forecast last reviewed: 17/01/2013
<b>R78 Finance &amp; HR Development</b>		Expenditure	0	583	437	253	(184)	583	583	0	0	
		Income	0	(583)	(437)	(253)	184	(583)	(583)	0	0	
		<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Paul Thorogood Budget Risk: Low Date forecast last reviewed: 17/01/2013
<b>TOTAL FOR CORPORATE FINANCE, NDC &amp;</b>		Expenditure	2,686	3,250	2,437	2,254	(183)	2,667	3,250	0	0	
		Income	(2,446)	(3,029)	(2,272)	(2,088)	184	(2,446)	(3,029)	0	0	
		<b>Net Expenditure</b>	<b>240</b>	<b>221</b>	<b>165</b>	<b>166</b>	<b>1</b>	<b>221</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>Service Heads: Alan Finch &amp; Paul Thorogood</b>
<b>R62 Business Development</b>		Expenditure	965	492	369	3,857	3,488	492	492	0	0	
		Income	0	0	0	(3,488)	(3,488)	0	0	0	0	
		<b>Net Expenditure</b>	<b>965</b>	<b>492</b>	<b>369</b>	<b>369</b>	<b>0</b>	<b>492</b>	<b>492</b>	<b>0</b>	<b>0</b>	Vote Budget Manager: Mohammed Zaman Budget Risk: Low Date forecast last reviewed: 26/11/2012
<b>TOTAL FOR BUSINESS DEVELOPMENT</b>		Expenditure	965	492	369	3,857	3,488	492	492	0	0	
		Income	0	0	0	(3,488)	(3,488)	0	0	0	0	
		<b>Net Expenditure</b>	<b>965</b>	<b>492</b>	<b>369</b>	<b>369</b>	<b>0</b>	<b>492</b>	<b>492</b>	<b>0</b>	<b>0</b>	<b>Service Head: Alan Finch</b>

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			
									£'000	%		
R90 HR Strategy	Expenditure	967	1,000	750	719	(31)	1,000	1,000	0	0	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 16/01/2013	
	Income	(968)	(968)	(726)	(726)	0	(968)	(968)	0	0		
	<b>Net Expenditure</b>	<b>(1)</b>	<b>32</b>	<b>24</b>	<b>(7)</b>	<b>(31)</b>	<b>32</b>	<b>32</b>	<b>0</b>	<b>0</b>		
R92 HR Consultancy	Expenditure	1,721	1,671	1,253	1,301	48	1,671	1,671	0	0	Variance to date due to outstanding recharges to Adults for training expenses. Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 16/01/2013	
	Income	(1,723)	(1,489)	(1,117)	(1,158)	(41)	(1,489)	(1,489)	0	0		
	<b>Net Expenditure</b>	<b>(2)</b>	<b>182</b>	<b>136</b>	<b>143</b>	<b>7</b>	<b>182</b>	<b>182</b>	<b>0</b>	<b>0</b>		
R94 HR Operations	Expenditure	4,678	4,573	3,430	3,772	342	4,573	4,573	0	0	Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 16/01/2013	
	Income	(4,672)	(4,716)	(3,537)	(3,887)	(350)	(4,716)	(4,716)	0	0		
	<b>Net Expenditure</b>	<b>6</b>	<b>(143)</b>	<b>(107)</b>	<b>(115)</b>	<b>(8)</b>	<b>(143)</b>	<b>(143)</b>	<b>0</b>	<b>0</b>		
R96 PAS Schemes	Expenditure	1,261	1,500	1,125	1,116	(9)	1,500	1,500	0	0	Variance to date due to additional income to support agreed training programmes. Vote Budget Manager: Simon Kilbey Budget Risk: Low Date forecast last reviewed: 16/01/2013	
	Income	(1,274)	(1,082)	(812)	(879)	(67)	(1,082)	(1,082)	0	0		
	<b>Net Expenditure</b>	<b>(13)</b>	<b>418</b>	<b>313</b>	<b>237</b>	<b>(76)</b>	<b>418</b>	<b>418</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR HR SERVICES</b>	Expenditure	8,628	8,744	6,558	6,908	350	8,744	8,744	0	0	<b>Service Head: Simon Kilbey</b>	
	Income	(8,637)	(8,255)	(6,192)	(6,650)	(458)	(8,255)	(8,255)	0	0		
	<b>Net Expenditure</b>	<b>(9)</b>	<b>489</b>	<b>366</b>	<b>258</b>	<b>(108)</b>	<b>489</b>	<b>489</b>	<b>0</b>	<b>0</b>		
R80 Directors Office	Expenditure	681	605	454	455	1	605	605	0	0	Vote Budget Manager: Juno Begum Budget Risk: Low Date forecast last reviewed: 11/01/2013	
	Income	(616)	(616)	(462)	(462)	0	(616)	(616)	0	0		
	<b>Net Expenditure</b>	<b>65</b>	<b>(11)</b>	<b>(8)</b>	<b>(7)</b>	<b>1</b>	<b>(11)</b>	<b>(11)</b>	<b>0</b>	<b>0</b>		
<b>TOTAL FOR RESOURCES</b>	Expenditure	325,713	329,431	247,075	264,529	17,454	329,370	330,431	1,000	0	<b>8 Director: Chris Naylor</b>	
	Income	-316,964	-317,621	-238,219	(255,121)	(16,902)	(316,560)	(317,621)	0	0		
	<b>Net Expenditure</b>	<b>8,749</b>	<b>11,810</b>	<b>8,856</b>	<b>9,408</b>	<b>552</b>	<b>12,810</b>	<b>12,810</b>	<b>1,000</b>	<b>8</b>		
Energy Costs (excluding schools, tenants, leaseholders)				0	0	(0)						

## CORPORATE MONTHLY BUDGET MONITORING - December 2012

CORPORATE COSTS & CAPITAL FINANCING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k  Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			
									£'000	%		
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	15,855	13,309	9,765	16,048	6,283	12,151	13,309	0	0		
	Income	(2,395)	(2,395)	(1,796)	(1,965)	(169)	(2,395)	(2,395)	0	0		
	Net Expenditure	13,460	10,914	7,969	14,083	6,114	9,756	10,914	0	0		
Contingency and Below the line items		(15,461)	(21,638)	(21,638)	0	21,638	(21,178)	(21,638)	0	0		
Net Expenditure		(2,001)	(10,724)	(13,669)	14,083	27,751	(11,422)	(10,724)	0	0	Director: A Finch	
Energy Costs (excluding schools, tenants, leaseholders)				0	0	0						